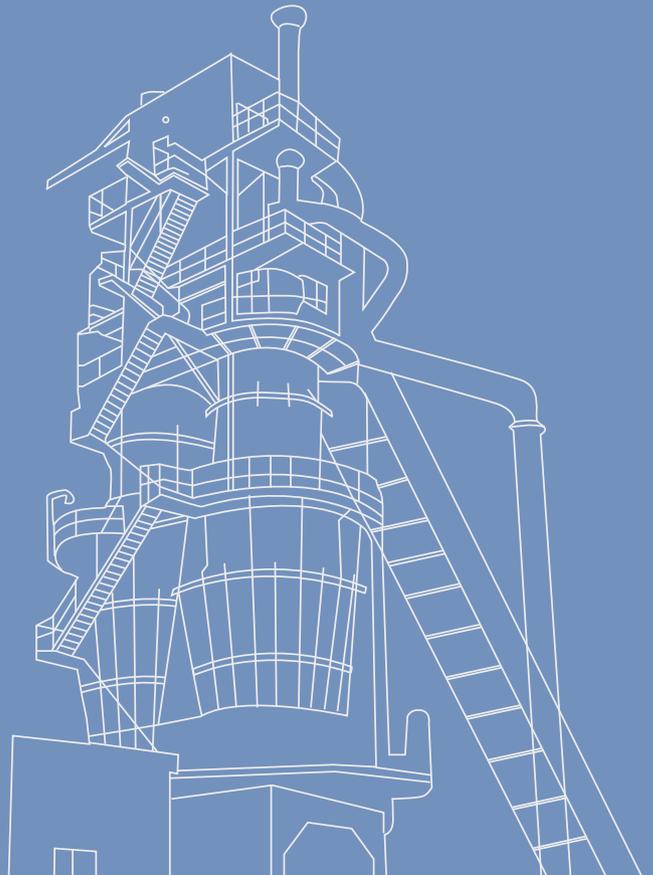


**LION ASIAPAC LIMITED**  
(Co. Reg. No. 196800586R)  
Annual Report 2009





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# Chairman's Statement



**Turnover for the year ended 30 June 2009 declined by 41% from S\$105.7 million to S\$62.0 million. Our businesses experienced a steady decline in sales throughout the year, with a sharp drop-off in demand in the fourth quarter.**



*Limestone processing plant*

On behalf of the Board of Directors, I am pleased to present the Annual Report and Financial Statements for the year ended 30 June 2009. The global economic crisis continues to have a major influence on demand for our business, which have experienced contractions in demand since the second quarter of the year, affecting our revenue streams and earnings to varying degrees across all business sectors.

## Business Highlights

The Group's limestone processing business conducted by our subsidiary, Compact Energy Sdn Bhd ("Compact"), which got off to a very positive start in the last financial year, saw a drop in demand this year owing to a slowdown in the steel and construction industries. This resulted in a slight fall in revenue and profit.

In light of the current situation and falling demand for quicklime, the Group decided to put on hold the expansion of our limestone processing plant, which has begun in June 2008. To date, the piling and civil engineering works have been completed, with the remainder of the expansion works deferred until market sentiments improve.

Our scrap metal trading business operated by LAP Trading and Marketing Pte Ltd ("LAP Trading"), which commenced business during the last financial year, was hit hard this year, bearing the impact of a substantial contraction in demand from the steel industry.



Limestone buffer storage yard



The continuing slowdown in the electronics industry also spelled further decline in sales for Advent Electronics Pte Ltd (“Advent”). As such, the decision was taken to restructure the business, by ceasing operations in the areas of component distribution and system solutions, in order to focus solely on the higher profit margin area of turnkey project management.

#### Financial Highlights

Turnover for the year ended 30 June 2009 declined by 41% from S\$105.7 million to S\$62.0 million. Our businesses experienced a steady decline in sales throughout the year, with a sharp drop-off in demand in the fourth quarter. In this quarter alone, turnover fell by 61% compared with the same period last year.

Despite this, both Compact and LAP Trading managed to report a small profit. Advent, however, was forced into a net loss position due largely to the write-off of stock and bad debts, and the loss on disposal of fixed assets following its business restructuring.

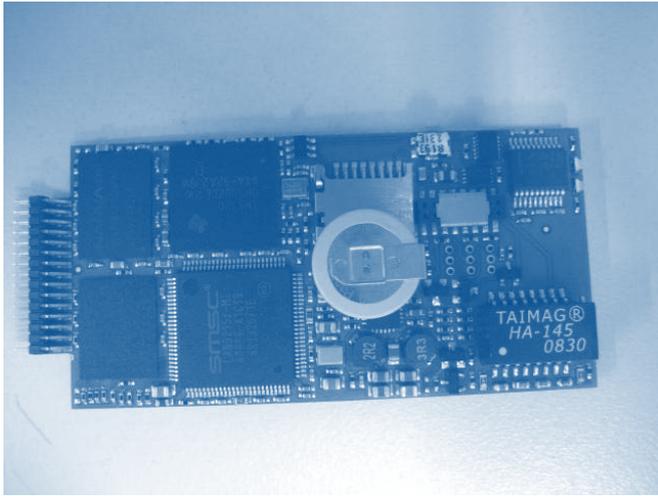
The Group ended the financial year with a net profit before tax of S\$1.1 million, a 77% decrease as compared with the S\$4.7 million recorded last year. However, much of this was attributed to a 51% increase in other operating expenses, which included a substantial S\$4.8 million in provisions and write-offs by Advent.

The Group’s liquidity position continues to remain healthy. Working capital was S\$183.7 million at year end, comparable with the S\$87.2 million at previous year end.

A net gain on disposal of S\$2.8 million was recorded following the completion of disposal of Zhejiang Victor Motorcycle Co., Ltd and Hefei Jianghui Automotive Co., Ltd. The proceeds from this disposal amounting to S\$15.2 million made up most of the Group’s cash inflow for the year, while partial purchases of property, plant and equipment totalling S\$4.4 million relating to the expansion of the limestone processing plant made up the bulk of cash outflow.

In addition, the fair value of the Group’s investment in Anhui Jianghuai Automobile Co., Ltd (“AJAC”) rose by 54% as at 30 June 2009, which translated into a S\$34.5 million increase in investment in available-for-sale financial assets. After the financial year, the Group has sold approximately 24.9 million shares in AJAC for a total consideration of Rmb189.5 million. Following the sale, the balance of AJAC shares remain at 54.5 million (4.23% of the share capital of AJAC). The Group will continue its efforts to sell the remaining shares in AJAC.

# Chairman's Statement



*Quicklime unloaded from quicklime silo into truck*

## Dividend

The Board is pleased to propose a first and final dividend of 1.0 cent per ordinary share (tax-exempt one-tier) for the financial year ended 30 June 2009.

## The Year Ahead

Like most businesses, we still face uncertainties and a somewhat unpredictable path ahead, especially in the electronics industry. Nevertheless, we remain strong financially, and our priority now is to act with prudence, spending within our resources and safeguarding the Group's cushion of reserves. Barring any unforeseen circumstances, we do expect to ride out this storm and, remaining confident of the long-term prospects of our limestone processing and scrap metal trading businesses, we are poised to take advantage of any early signs of demand recovery.

During challenging times, the support and hard work of everyone in the team and our partners is especially heartening. On behalf of the Board, I would like to express my sincere appreciation to our management and staff for their commitment, to our customers, business associates and shareholders for their continued support, and to my fellow Directors for their wise counsel.

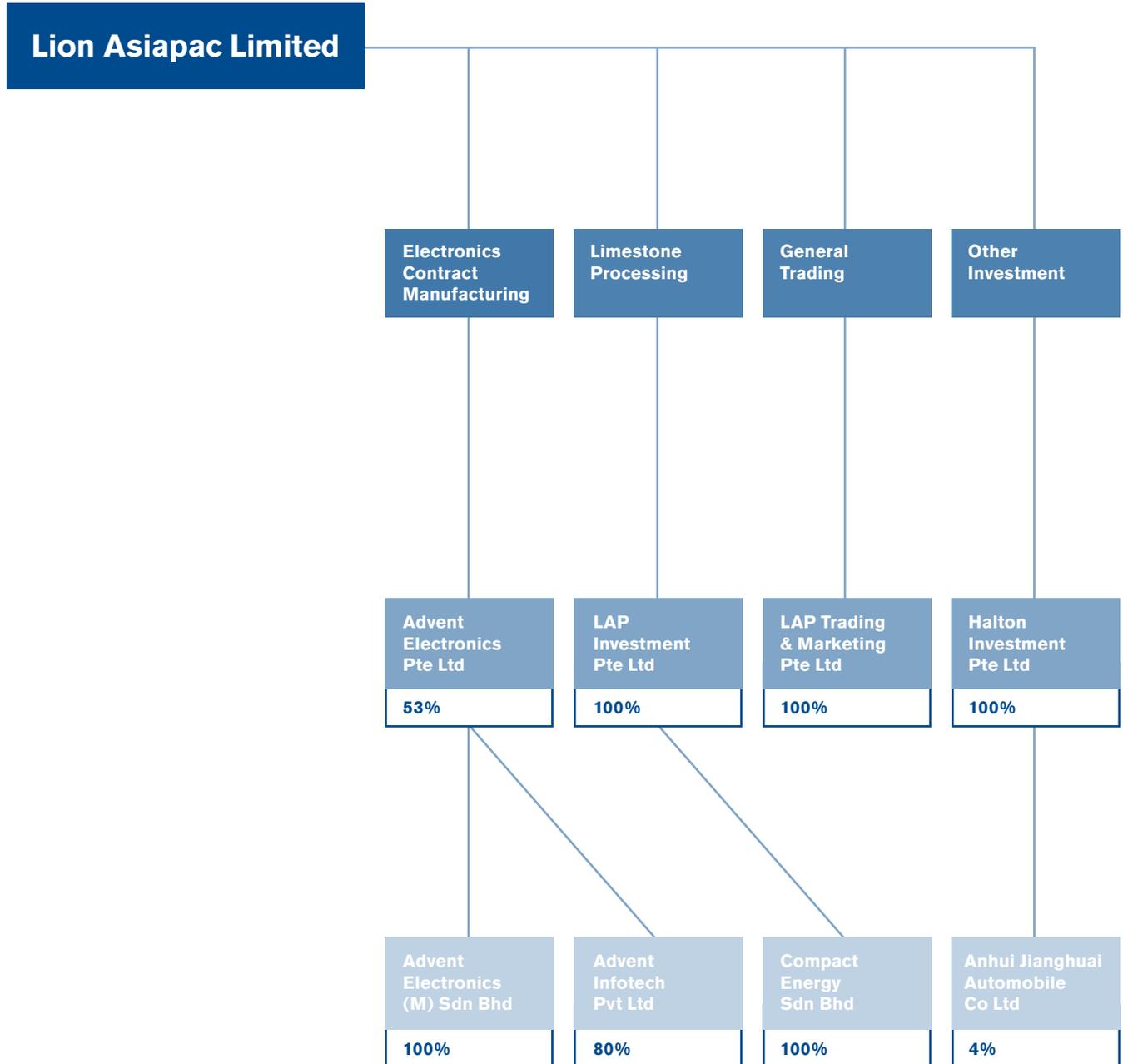
**OTHMAN WOK**  
Chairman

## Acknowledgement

At the forthcoming Annual General Meeting ("AGM") of the Company to be held on 23 October 2009, a Director of the Company, Mr Cheng Yong Kwang will retire at the AGM. As Mr Cheng has decided not to seek re-election at the AGM, it is with much regret that the Board accepts Mr Cheng's retirement. I would like to express my appreciation and gratitude to Mr Cheng for his invaluable support and contributions to the Company during his term of office.

# Business Structure

As at 28 September 2009



## Business Review



*Transporting limestone to washing bay before sieving*

**The year began with high hopes for our two business divisions, limestone processing and scrap metal trading, but the shadow of the worsening global economic crisis put a severe damper on demand, motivating the Group to take steps to minimise the downward trend.**

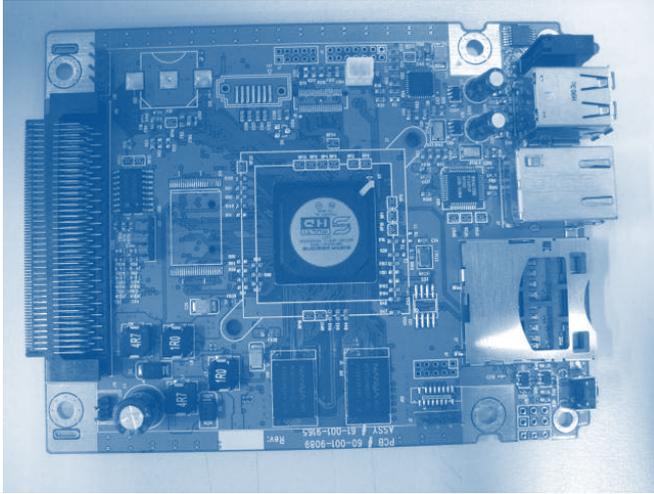
The year began with high hopes for our two business divisions, limestone processing and scrap metal trading, but the shadow of the worsening global economic crisis put a severe damper on demand, motivating the Group to take steps to minimise the downward trend.

### Limestone Processing

Following its first successful full year of operations in the previous financial year ended 30 June 2008, our limestone processing business, operated by the Group's subsidiary, Compact Energy Sdn Bhd ("Compact"), faced slowing demand this year from Malaysia's steel and construction industries.

During the year ended 30 June 2009, Compact's turnover fell by 9% from S\$17.9 million to S\$16.3 million, with a 7% drop in earnings from S\$2.7 million to S\$2.5 million. Much of this decline was attributed to the fourth quarter alone with a 26% and 12% decrease in revenue and earnings respectively.

Long-term prospects for the business are still positive. But with projects put on hold and construction schedules pushed back, the plant expansion we commenced in June 2008 has been deferred till we are confident that the market is back on the upswing. With the planned addition of a twin-shaft kiln, a quicklime crushing plant and a limestone crushing plant, the expansion is expected to significantly boost our annual



production capacity of quicklime, as well as enable the production of fine lime and fine stone, giving Compact an even greater competitive edge.

#### Scrap Metal Trading

Turnover for our scrap metal trading business, operated by LAP Trading and Marketing Pte Ltd (“LAP Trading”) plummeted by 70% from S\$33.3 million in its first nine months of operations last year to S\$10.0 million in this first full year of operations. Correspondingly, earnings dropped 75% from S\$0.8 million to S\$0.2 million. Again, most of the decline was attributed to the fourth quarter, during which revenue and earnings decreased by 71% and 86% respectively.

Recycling scrap metal involves processing the metal into raw material feedstock for industrial manufacturing. With most of our current demand coming from the Malaysian steel industry, the substantial reduction in industry demand has had a direct impact on this business segment. It is expected though that once demand picks up, the scrap metal trading business will also recover ground fairly quickly.

#### Electronics Division

The story was much the same for Advent Electronics Pte Ltd (“Advent”), which reported a 33% decrease in sales from S\$53.3 million to S\$35.5 million due to the continuing slowdown in the global electronics industry.

The company has been operating in three business segments, namely component distribution, turnkey project management, and system solutions. Given the deterioration of the global electronics industry, which shows no signs of recovering in the foreseeable future, the division underwent a restructuring exercise by ceasing component distribution and system solutions and focusing all resources on turnkey project management. This consolidation will allow Advent to stem the downward trend in revenue, and utilize its resources more effectively towards securing higher profit margin business.

The restructuring had a considerable impact on Advent’s bottom line for the current financial year. Sale of stocks and fixed assets relating to component distribution were completed at year end, which led to write-off of stocks and loss on disposal of fixed assets amounting to S\$1.0 million. After also accounting for S\$2.6 million for impairment of receivables, S\$0.9 million for impairment on an available-for-sale financial asset and S\$0.3 million for bad debts written off, a net loss of about S\$5.4 million was registered in the fourth quarter. Overall, a net loss of S\$5.4 million was incurred for the full year, compared with the S\$0.8 million profit reported in the previous year.

With evidence of some initial signs of improvement in the global economy, the Group looks forward to Compact and LAP Trading steadily regaining their momentum in the coming year, while Advent harnesses its experience to its advantage in seeking out new turnkey project opportunities.

## Board of Directors



**OTHMAN WOK**  
Chairman & Independent Director

Mr Othman Wok holds a Diploma in Journalism from the Polytechnic School of Journalism, London. He is the Chairman of the Board and an Independent Director since March 1996. He is also the Chairman of the Audit Committee, Nominating Committee, Remuneration Committee and ESOS Committee. He is subject to re-election as Director at each annual general meeting of the Company pursuant to Section 153(6) of the Companies Act, Cap. 50.

Mr Othman started his career in journalism with Utusan Melayu Press, Singapore in 1946 and left as Deputy Editor after 17 years.

In 1963, Mr Othman was the Minister for Social Affairs in Singapore for 14 years till 1977, and then as the Singapore Ambassador to Indonesia till 1980. He was the Singapore Honorary Consul at the Consulate of the Principality Monaco from 1996 to 1999.

Mr Othman is currently a permanent member of the Presidential Council for Minority Rights since March 1981.



**LOH KGAI MUN**  
Executive Director

Mr Loh Kgai Mun holds a Masters Degree in Business Administration from the Edinburgh University Management School, and is an Associate Member of the Institute of Chartered Accountants in England and Wales. Mr Loh was appointed as an Executive Director of the Company in August 2008, and was re-elected as a Director in October 2008.

Mr Loh has broad experience in finance and various operational and management functions of multi-national manufacturing organisations as well as listed companies. He has been the Group General Manager of the Company since October 2006, overseeing operational, financial and management matters of the Group. Additionally, he is also involved in strategic planning. He oversees the set up and expansion of the Group's limestone processing division in Banting, Malaysia.

Mr Loh joined The Lion Group in 1998 as the Financial Controller of LTC Telecommunications Pte Ltd and was responsible for Lion Teck Chiang Limited's ("LTC") telecommunication investment in China. Concurrently, he also headed the Group Internal Audit department and Group MIS department for both the Company and LTC.



**CHENG YONG KWANG**  
Non-Executive Director

Mr Cheng Yong Kwang is a Fellow of the Institute of Chartered Secretaries and Administrators, United Kingdom. Mr Cheng was an Executive Director since February 1996 and became a Non-Executive Director in 31 October 2008. Pursuant to Article 91 of the Company's Articles of Association, he will be due for re-election at the forthcoming Annual General Meeting ("AGM") to be held on 23 October 2009 and shall be eligible for re-election. However, Mr Cheng has decided not to seek re-election at the AGM, and he will retire at the conclusion of the AGM.

Mr Cheng has more than 20 years of experience in finance and treasury operations, both in manufacturing and property development sectors. He joined The Lion Group in 1981 and was initially seconded to the Group's head office in Malaysia. He was later transferred to Singapore to assume the responsibility of overseeing the finance and treasury division of The Lion Group's operations in Singapore. In 1996, Mr Cheng was appointed as an Executive Director of the Company to oversee its day-to-day operations.

Mr Cheng is a director of Anhui Jianghuai Automobile Co., Ltd, which is listed on the Shanghai Stock Exchange, and a member of the Board of Commissioners of PT Lion Metal Works, listed on the Jakarta Stock Exchange.



**CHENG THENG HOW**  
Non-Executive Director

Mr Cheng Theng How holds a Diploma in Mechanical Engineering from Singapore Polytechnic. Mr Cheng is a Non-Executive Director since February 1997, and a member of the Audit Committee and Remuneration Committee. He was last re-elected as a Director in October 2008.

Mr Cheng is currently the General Manager and Director of Angkasa Hong Leong Pte Ltd, which distributes steel and iron products and is a subsidiary of SGX-listed Lion Teck Chiang Limited, since 1994.

Concurrently, Mr Cheng is also the Executive Director of Antara Steel Mills Sdn Bhd ("Antara"), a subsidiary of Lion Industries Corporation Berhad which is listed on Bursa Malaysia, since July 2006. Antara manufactures steel products such as steel reinforcement bars and angle bars, for supply to the local construction industry and export markets.

Prior to 1994, Mr Cheng has served as the Assistant General Manager (Production) of Amalgamated Steel Mills Bhd.



**YING YOKE KWAI**  
Independent Director

Mr Ying Yoke Kwai holds a school certificate from the University of Cambridge and a certificate in Advanced Management from the Singapore Institute of Management. Mr Ying is an Independent Director since March 1996, and is a member of the Audit Committee, Nominating Committee, Remuneration Committee and ESOS Committee. He is subject to re-election as Director at each annual general meeting of the Company pursuant to Section 153(6) of the Companies Act, Cap. 50.

Mr Ying joined Lever Brothers (Singapore) Sdn. Bhd. (“Lever Brothers”), a multi-national company in Singapore, in 1952 as Marketing Assistant. After various rounds of promotion, he became the General Manager for a new factory in 1970 and subsequently served as Director of Administration from 1976 till his retirement in 1981. During his 29 years tenure at Lever Brothers, Mr Ying was involved in and responsible for sales, marketing, advertising, accounting, manufacturing and human resources. Thereafter, he was engaged as a Consultant to the Detergent Division of British Petroleum Plc till 1986.

Mr Ying has also played an active role in social work on a voluntary capacity, especially in the Singapore Chemical Industries Council of which he was responsible for its formation in 1978 and became its first Chairman for 4 years. Thereafter he was its Honorary Chairman for 10 years till 1992.



**SAM CHONG KEEN**  
Independent Director

Mr Sam Chong Keen holds a Bachelor of Arts (Engineering Science and Economics) (Honours) degree and a Master of Arts degree from the University of Oxford, and a Diploma from the Institute of Marketing, United Kingdom. Mr Sam is an Independent Director of the Company, and is a member of the Nominating Committee. He was last re-elected as a Director in October 2007.

From February 1997 to May 2002, Mr Sam was the Company’s Managing Director, as well as Chief Executive Officer and Executive Vice-Chairman of Lion Teck Chiang Limited concurrently.

Mr Sam is currently the Group President and Executive Director of Jade Technologies Holdings Ltd, which is in the coal mining business. From February 2006 to February 2008, he was the Chief

Executive Officer of Xpress Holdings Ltd which provides mainly printing services to the financial sector in the Asia-Pacific region.

Mr Sam has also served as managing directors for other public listed companies in Singapore, namely Comfort Group Ltd (from 1994 to 1997) and VICOM Ltd (from 1995 to 1997), in which he was responsible for their overall management and performance. He joined Intraco Ltd in 1987 and left as its General Manager in 1994. From 1988 to 1991, Mr Sam was also appointed by the government as the Political Secretary to the Minister for Education.

Mr Sam currently sits on the boards of Jade Technologies Holdings Ltd and Xpress Holdings Ltd, and is also an independent director of Stamford Tyres Corporation Ltd.



**WONG SEE MENG**  
Independent Director

Mr Wong See Meng holds a Bachelor’s Degree (Honours) in Business Administration from the National University of Singapore, and is an Associate of the Chartered Institute of Management Accountants (CIMA). He was appointed as a Non-Executive and Independent Director of the Company in August 2008, and was re-elected as a Director in October 2008.

Mr Wong is a veteran in the banking and finance industry, with over 30 years of experience in banking and leasing operations, specialising in commercial banking. From 1973 to 1987, Mr Wong served in a few leasing and finance companies, namely Orient Leasing Singapore Ltd (now known as ORIX Leasing Singapore Ltd), GATX Leasing (Pacific) Ltd and Forward Overseas Credit Ltd (a joint-venture between OCBC Bank and the Midland Bank of UK), overseeing the leasing and hire purchase operations of these companies, as well as various business development efforts.

In 1987, Mr Wong joined DBS Group to help reorganise its newly acquired subsidiary, Great Pacific Finance Ltd. In 1992, he assumed the additional role as General Manager of DBS Finance Ltd. Thereafter, he held several leadership positions for the bank’s operations in China, Hong Kong and Japan consecutively. In 1997, Mr Wong was appointed as the Managing Director and General Manager for DBS Bank’s branches in Tokyo and Taipei concurrently.

After leaving DBS Group in 2001, Mr Wong held managerial positions first in Raffles Medical Group (Hong Kong) and later at Sino Land Group (Hong Kong), spearheading the strategic planning and business development of these companies in the South China region.

In 2003, Mr Wong returned to Singapore and re-joined the finance industry, taking over as the Managing Director of ORIX Leasing Singapore Ltd (“ORIX”). He was responsible for revamping ORIX Singapore’s core businesses and charting new directions for the company, before leaving ORIX in 2007.

# Key Management

## YAP HAI YAN

Executive Director,  
Electronics Division

Mdm Yap Hai Yan was appointed as the Executive Director of Advent Electronics Pte Ltd (“Advent”) in February 2009. She has been the Finance and IT Consultant to Advent since 1999. Mdm Yap holds a Bachelor of Accountancy (Honours) degree from the National University of Singapore.

Mdm Yap started her career with Singapore Telecoms and became a Senior Accountant. Thereafter, she worked at Straits Steamship Group and the Housing and Development Board. She went on to join NTUC Fairprice Cooperative Ltd, and was the Financial Controller for 11 years, before she served as General Manager (Purchasing).

## NAM YET LAM

Director of Operations,  
Electronics Division

Mr Nam Yet Lam joined Advent Electronics Pte Ltd (“Advent”) in July 2000 as Manager of Operations, and was subsequently promoted to Director of Operations in January 2006. He has been the Acting Chief Executive Officer of Advent from July 2008 to February 2009. Mr Nam holds a Bachelor of Science (Economics) degree from the University of London and a Diploma in Mechanical Engineering from Ngee Ann Polytechnic.

Mr Nam started his working career with Hitachi Zosen Robin Shipyard as a Safety Officer from 1980 to 1984. He has been a Registered Safety Officer with Ministry of Manpower since 1984. He then joined General Electric (USA) Appliance Components (“GE”) in 1984 as a Safety, Training and Recreation Officer and subsequently as a Personnel and Admin Manager.

In 1996, Mr Nam left GE to join BBS Electronics Pte Ltd (“BBS”) as a Human Resources and Admin Manager. He expanded his role in BBS as a Customer Service Manager to lead a team of customer service representatives. During his tenure in BBS, he helped to formulate company-wide incentive plan and implement Enterprise Resource Planning software.

## WONG MIN SEONG

Assistant General Manager,  
Limestone Processing Division

Mr Wong Min Seong is the Assistant General Manager of Compact Energy Sdn Bhd since May 2007, and is overall in charge of the operations of the Group’s limestone processing plant in Malaysia. Mr Wong holds a Class 2 Engineer Certificate of Competency Examination (equivalent to a Bachelor Degree) from Jabatan Laut Malaysia and a Diploma in Marine Mechanical Engineering from Polytechnic Ungku Omar, Ipoh.

Mr Wong started his career as a Marine Engineer at Pacific Carrier Ltd, Singapore in 1987, and left in 1990 to join Vestech Engineering Sdn Bhd as Production Engineer. In 1993, he was an Assistant Production Manager at Natsteel Chemicals (M) Sdn Bhd (“Natsteel”), and after a few rounds of promotion, he became its Plant Manager to oversee the production and maintenance of all plant machineries. After 11 years of service at Natsteel, he left in 2004 to become the Assistant General Manager of Megasteel Sdn Bhd and was overall in charge of its limekiln project.

## TAN KIM KEE

Senior Manager,  
Automotive Investments

Mr Tan Kim Kee is a Senior Manager of the Company since June 2001 and he oversees the Group’s automotive investments in China. He sits on the Supervisory Board of Anhui Jianghuai Automobile Co., Ltd which is listed on the Shanghai Stock Exchange. Mr Tan holds a Master degree in Business Management from the Heriot Watt University and is an accountant by profession.

Mr Tan has been an Accountant for Tan Chong Motor Holdings Bhd, an assembler and distributor of Nissan motor vehicles in Malaysia, for 13 years before he joined The Lion Group in Malaysia in 1987. He has served as Executive Directors in various companies within The Lion Group whose business operations include retailing, stock broking, investment holding and information technology.

## TAN BOON HENG

Group Accountant

Mr Tan Boon Heng joined the Company in March 2006 as Group Assistant Accountant, and assumed the position of Group Accountant in November 2006. He is responsible for financial accounting and reporting, treasury control and taxation of the Group. Mr Tan is a graduate from the Association of Chartered Certified Accountants, and a Certified Public Accountant registered with the Institute of Certified Public Accountants of Singapore. He has more than 7 years’ experience in financial audit, accounting and corporate taxation. He started his career with Steven Tan PAC in 1998 as an Audit Assistant, and left in 2005 as Audit Supervisor.

## TAN YEN HUI

Company Secretary

Ms Tan Yen Hui joined the Company in August 2000 as Company Secretary, and is primarily responsible for assisting the Group in its compliance with the company laws, SGX-ST listing rules and other applicable regulations. Ms Tan holds a Bachelor of Science (Economics) degree from the University of London, and is an associate member of the Singapore Association of the Institute of Chartered Secretaries and Administrators. From 1997 to 2000, she was the Assistant Company Secretary/Administrator of another then listed company, Network Foods International Ltd. Prior to that, she has worked in several management consultancy firms. During her working career, Ms Tan has been involved in corporate secretarial, trademark management, investor relations, human resources, taxation, accounting and finance.

# Financial Highlights

GROUP TURNOVER	30 June 2009 S\$'000	30 June 2008 S\$'000
Investment holding / others	204	1283
Electronic component distribution	35,520	53,268
Limestone processing	16,288	17,923
Scrap metal trading	9,975	33,258
<b>Group total</b>	<b>61,987</b>	<b>105,732</b>

CONSOLIDATED INCOME STATEMENT	30 June 2009 S\$'000	30 June 2008 S\$'000
Investment holding / others	-	1,182
Electronic component distribution	(5,420)	818
Limestone processing	2,543	2,650
Automotive component trading	-	(10)
Scrap metal trading	188	759
<b>Segment result</b>	<b>(2,689)</b>	<b>5,399</b>
<b>Profit before income tax</b>	<b>2,188</b>	<b>5,716</b>
<b>Total profit after income tax</b>	<b>1098</b>	<b>4,749</b>

CONSOLIDATED BALANCE SHEET	30 June 2009 S\$'000	30 June 2008 S\$'000
Property, plant and equipment	19,513	16,926
Assets held for sale	-	21,641
Financial assets, available-for-sale	98,447	64,861
Deferred income tax assets	-	51
Current assets	93,745	92,706
Current liabilities	(8,467)	(27,183)
Deferred income tax liabilities	(10,519)	(4,617)
Other non-current liabilities	(51)	(86)
<b>Net assets</b>	<b>192,668</b>	<b>164,299</b>
<b>Represented by:</b>		
Share capital	47,487	47,487
Other reserves*	63,487	47,508
Retained earnings	79,403	64,592
Minority interest	2,291	4,712
<b>Shareholders' funds</b>	<b>192,668</b>	<b>164,299</b>

\* Include fair value reserve, capital reduction reserve, consolidation reserve, general reserve and others.

	30 June 2009 (cents)	30 June 2008 (cents)
Earnings per share		
- Basic	0.87	1.12
- Diluted	0.87	1.12
Net tangible assets backing per ordinary share	46.95	39.36
First and final dividend per ordinary share (tax-exempt one-tier)	1.00	1.00

# Corporate Governance Report

Lion Asiapac Limited (the “Company”) believes in maintaining a high standard of corporate governance, and is committed to making sure that effective self-regulatory corporate practices exist to protect the interests of its shareholders.

This report describes the Company’s corporate governance processes and activities which are in line with the Code of Corporate Governance 2005 (the “Code”).

## BOARD MATTERS

### The Board’s Conduct of its Affairs

The Board is responsible for the overall strategy and direction of the Group. It provides entrepreneurial leadership, sets strategic aims, and ensures that the necessary financial and human resources are in place for the Company to meet its objectives. It also ensures that the Company’s strategies are in the interests of the Company and its shareholders.

The Board supervises executive management and reviews management performance, as well as establishes a framework of prudent and effective controls which enables risk to be assessed and managed. It sets the Company’s values and standards, and ensures that obligations to shareholders and others are understood and met.

During the financial year, the Board met six (6) times. The Board reviews and approves appropriate strategic plans, key operational and financial matters, major acquisition and divestment plans, major expenditure projects and funding decisions.

### Board Composition and Balance

The Board currently comprises seven (7) Directors, four (4) of whom are independent, and one (1) of whom holds executive position. The Directors have core competencies in accounting and finance, business and management experience, industry knowledge, and strategic planning experience.

The members of the Board are as follows:

<u>Executive</u>	<u>Non-Executive</u>	
Loh Kgai Mun	Othman Wok	(Chairman, Independent Director)
	Cheng Yong Kwang*	
	Cheng Theng How	
	Ying Yoke Kwai	(Independent Director)
	Sam Chong Keen	(Independent Director)
	Wong See Meng	(Independent Director)

\* Mr Cheng Yong Kwang will retire at the forthcoming Annual General Meeting of the Company to be held on 23 October 2009.

The Executive Director oversees the day-to-day operations of the Group. The Non-Executive Directors constructively challenge and help develop proposals on strategy, as well as help review the performance of management in meeting agreed goals and objectives and monitor the reporting of performance.

### Chairman of the Board

The Chairman of the Board is an independent Director. He leads the Board to ensure its effectiveness on all aspects of its role and sets its agenda, and encourages constructive relations between the Board and executive management. He facilitates the effective contribution of non-executive directors, and encourages constructive relations between executive director and non-executive directors.

The Chairman ensures that Board meetings are held when necessary, manages the Board proceedings, and ensures that the Board members are provided with complete, timely and adequate information. He assists in ensuring compliance with the Company’s guidelines on corporate governance, in order to promote high standards of corporate governance of the Company.

## BOARD MATTERS (CONT'D)

### Directors' Attendance

To facilitate effective management, the Board delegates certain functions to the various Board Committees ie. Audit, Nominating, Remuneration and Executives' Share Option Scheme Committees.

The number of meetings of the Company attended by the Directors during the financial year ended 30 June 2009 is set out as follows:

	Board	Audit	Nominating	Remuneration
<b>Number of meetings held:</b>	<b>6</b>	<b>4</b>	<b>2</b>	<b>1</b>
<b>Number of meetings attended:</b>				
Othman Wok	6	4	2	1
Loh Kgai Mun*	5	n.a.	n.a.	n.a.
Cheng Yong Kwang	6	n.a.	n.a.	n.a.
Ying Yoke Kwai	6	4	2	1
Cheng Theng How	6	4	n.a.	1
Sam Chong Keen	5	n.a.	1	n.a.
Wong See Meng*	5	n.a.	n.a.	n.a.

\* *Appointed on 8 August 2008.*

### Nominating Committee

The Nominating Committee ("NC") comprises three (3) Directors, all of whom including the Chairman are independent. The NC met twice during the financial year.

Othman Wok (Chairman, Independent Director)  
 Ying Yoke Kwai (Independent Director)  
 Sam Chong Keen (Independent Director)

The NC is charged with the responsibilities of evaluating the effectiveness of the Board as a whole and the contribution by each director to the effectiveness of the Board, and to propose objective performance criteria.

The NC is also responsible for making recommendations to the Board on appointment of directors, and to re-nominate directors, taking into account the individual director's contribution and performance.

The financial indicators set out in the Code as guides for the evaluation of directors are, in the Company's opinion, more of a measure of management's performance and hence are less applicable to directors. In any case, such financial indicators provide a snapshot of a company's performance, and do not fully measure the sustainable long term wealth and value creation of the company. Rather, a director is generally assessed by his/her experience in being a company director, competence and knowledge, level and quality of involvement during the course of the year, attendance record at meetings of the Board and Board Committees, intensity of participation at meetings, the quality of interventions and any special contributions.

The NC will use its best efforts to ensure that directors appointed to the Board possess the background, experience and knowledge relevant to the industry, as well as business, finance and management skills critical to the Company's businesses. In the event that a director has multiple board representations, the NC will determine whether or not a director is able to and has been adequately carrying out his/her duties as director of the Company. Also, the NC determines annually whether or not a director is independent, taking into account the relationship a director may have with the Company and its related companies. Such measures shall enable the Board to have an independent and objective perspective so as to allow balanced and well-considered decisions to be made.

The NC is of the view that Messrs Othman Wok, Ying Yoke Kwai, Sam Chong Keen and Wong See Meng are independent Directors. Despite some of the Directors having multiple board representations, the NC is of the view that these Directors are able to and have adequately carried out their duties as Directors of the Company.

# Corporate Governance Report

## BOARD MATTERS (CONT'D)

### Nominating Committee (cont'd)

Pursuant to Article 91 of the Articles of Association of the Company, every Director shall retire from office at least once every three (3) years, and at each annual general meeting (“AGM”) of the Company, one-third of the Directors shall retire from office by rotation and the retiring Directors shall be eligible for re-election. In addition, Directors who are appointed during the year shall hold office only until the next AGM pursuant to Article 97 and shall be eligible for re-election, but shall not be taken into account in determining the number of Directors who are to retire by rotation at such meeting.

Accordingly, Mr Cheng Yong Kwang shall retire by rotation at the forthcoming 39th AGM pursuant to Article 91 and shall be eligible for re-election. However, Mr Cheng has decided not to seek re-election at the AGM and will retire at the conclusion of the AGM. Two Directors, Messrs Othman Wok and Ying Yoke Kwai, are subject to Section 153(6) of the Companies Act to hold office until the conclusion of each AGM and they shall be eligible for re-appointment, but shall not be subject to the provisions of the Articles relating to the rotation and retirement of Directors.

### Executives’ Share Option Scheme Committee

The Executives’ Share Option Scheme (“ESOS”) Committee comprises two (2) Directors, all of whom are independent.

Othman Wok	(Independent Director)
Ying Yoke Kwai	(Independent Director)

The ESOS Committee is responsible for the administration of the ESOS of the Company and the committee members do not participate in the ESOS.

### Access to Information

The Directors are provided with complete and adequate information in a timely manner by the management. To facilitate an informed decision making, explanatory notes or reports on major operational, financial and corporate issues, together with copies of disclosure documents and/or financial statements are circulated to the Directors at a reasonable time period prior to Board meetings for their perusal. If necessary, arrangement will be made for the Directors to obtain independent professional advice at the Company’s expense.

All Directors have independent access to the senior management of the Company and also the Company Secretary. The Company Secretary attends all Board meetings and ensures that Board procedures are followed and that applicable rules and regulations are complied with. The Company Secretary is responsible for assisting the Group in its compliance with the requirements of the Companies Act, rules of the SGX-ST Listing Manual and other applicable regulations. The Company Secretary shall ensure good information flows within the Board and its committees, as well as between senior management and non-executive directors, and where necessary, shall facilitate orientation and assist in professional development. The appointment and removal of the Company Secretary are subject to Board approval.

## REMUNERATION MATTERS

### Remuneration Committee

The Remuneration Committee (“RC”) currently comprises three (3) Directors, all of whom are non-executive, and two (2) of whom including the Chairman are independent. The RC met once during the financial year.

Othman Wok	(Chairman, Independent Director)
Ying Yoke Kwai	(Independent Director)
Cheng Theng How	(Non-Executive Director)

The RC is responsible for recommending to the Board a framework of remuneration for the Directors and key executives.

The RC ensures that the level of remuneration is appropriate to attract, retain and motivate the directors needed to run the Company successfully, taking into account the Company’s relative performance and the performance of individual directors. It covers all aspects of remuneration, including but not limited to director’s fees, salaries, allowances, bonuses, share options, and benefits-in-kind.

## REMUNERATION MATTERS (CONT'D)

### Remuneration Committee (cont'd)

The non-executive Directors are remunerated with fees which are set in accordance with a remuneration framework comprising basic fees, committee fees and attendance fees. All directors' fees are subject to the approval of shareholders at each AGM.

The RC determines specific remuneration package for the Executive Director based on the performance of the Group and the individual, and in accordance with a remuneration framework comprising basic salary, bonus, benefits-in-kind and share options.

The RC has access to external consultants for expert advice on Board remuneration and executive compensation, where necessary.

### Remuneration Report

Details of remuneration paid to the Directors of the Company for the year ended 30 June 2009 are set out as follows:

Remuneration Band	Name of Director	Salary	Bonus	Benefits-in-kind	Directors' Fees	Total
Below \$250,000	Othman Wok	--	--	--	100%	100%
	Loh Kgai Mun	79.9%	20.1%	--	--	100%
	Cheng Yong Kwang*	89.3%	--	5.3%	5.4%	100%
	Ying Yoke Kwai	--	--	--	100%	100%
	Sam Chong Keen	--	--	--	100%	100%
	Wong See Meng	--	--	--	100%	100%

\* Mr Cheng Yong Kwang stepped down from his executive position on 31 October 2008.

For competitive reasons, details of remuneration paid to the top five (5) key executives of the Group for the year ended 30 June 2009 are not disclosed.

## ACCOUNTABILITY AND AUDIT

### Audit Committee

The Audit Committee ("AC") comprises three (3) Directors, all of whom are non-executive, and two (2) of whom including the Chairman are independent.

Othman Wok (Chairman, Independent Director)  
 Ying Yoke Kwai (Independent Director)  
 Cheng Theng How (Non-Executive Director)

The AC carries out the functions set out in the Code and the Companies Act. It assists the Board to raise and maintain the standard of corporate governance, and fosters the transparency of corporate governance practices by ensuring that the Company's corporate governance processes and activities comply with the Code.

During the financial year, the AC met twice with the presence of internal and external auditors and appropriate members of the management, and another two (2) times with the presence of internal auditors and management. The AC also met once with the external auditors, without the presence of management and internal auditors. It reviews the consolidated financial statements of the Group and the report of the external auditors thereon for submission to the Board. It also reviews the significant financial reporting issues and judgements so as to ensure the integrity of the financial statements, as well as formal announcements relating to the Group's financial performance.

The AC reviews the audit plan with the external auditors, and the scope and results of the internal audit procedures with the internal auditors. It reviews interested person transactions and conducts periodic reviews of the review procedures for interested person transactions to ensure that such transactions are transacted on normal commercial terms and will not be prejudicial to the interests of the Company and its minority shareholders.

# Corporate Governance Report

## ACCOUNTABILITY AND AUDIT (CONT'D)

### Audit Committee (cont'd)

The AC ensures that a review of the effectiveness of the Group's material internal controls, including financial, operational and compliance controls, and risk management, is conducted at least annually. It reviews with the internal auditors their evaluation of internal controls. It also reviews with the external auditors on any internal control findings noted in the course of their statutory audit.

Policies and procedures are in place for any staff of the Group who may, in confidence, raise concerns about possible improprieties in matters of financial reporting or other matters. Arrangements are also in place for the independent investigation of such matters and for appropriate follow up action. Such policies and procedures have been reviewed by the AC.

The AC is responsible for nominating external auditors, as well as reviewing the remuneration and terms of engagement of the external auditors for recommendation to the Board. It reviews the scope and results of the audit and its cost effectiveness, and the independence and objectivity of the external auditors. The nature and extent of non-audit services performed by external auditors are also reviewed by the AC. There were no non-audit services provided by the external auditors during the year ended 30 June 2009.

### Internal Controls and Internal Audit

The Board is responsible for ensuring that the management maintains a sound system of internal controls to safeguard the shareholders' investments and the Group's assets.

An internal audit team is in place to review, at least once annually, the effectiveness of the Group's material internal controls, including financial, operational and compliance controls, and risk management.

The internal audit team's line of functional reporting is to the Chairman of the AC. Administratively, the internal audit team reports to the Executive Director. The internal audit team is independent of the activities it audits, and it abstains from audit of certain activities where conflict of interests might arise.

The AC has ensured that the internal audit team meets the Standards for the Professional Practice of Internal Auditing set by the Institute of Internal Auditors.

The AC has ensured that the internal audit function is adequately resourced to carry out its duties effectively and has appropriate standing within the Company.

The AC reviews, on an annual basis, the adequacy and effectiveness of the internal audit function.

The Board believes that, based on information provided and after due enquiry, the system of internal controls that has been maintained by the Group's management during the year is adequate to meet the needs of the Group in its current business environment.

## COMMUNICATION WITH SHAREHOLDERS

The Board is committed to provide timely and fair disclosure of material information in accordance with regulatory and legal requirements.

The Chairman ensures that the Company engages in regular, effective and fair communication with shareholders of the Company. To maintain transparency, the Board does not practise selective disclosure. The shareholders are informed of all material developments that impact the Group in a timely manner via SGXNET and postings on the Company's internet website.

The Board regards the AGM as an opportunity to communicate directly with shareholders and encourages participative dialogue. The members of the Board and chairman of the Board Committees will attend the AGM and are available to answer questions from shareholders present. External auditors will also be present at the AGM to address shareholders' queries about the audit and the preparation and content of the auditors' report.

## SECURITIES TRANSACTIONS

The Company has issued an updated Compliance Code on Securities Transactions ("Compliance Code") to all Directors and officers of the Group setting out the implication of insider trading and the guidelines on dealing in the Company's shares.

The Compliance Code prohibits all Directors and officers of the Company who have access to price sensitive information from dealing in the shares of the Company during the periods commencing 1 January to the date of announcement of the Company's second quarter results ending 31 December, 1 April to the date of announcement of third-quarter results ending 31 March, 1 July to the date of announcement of full-year results ending 30 June and 1 October to the date of announcement of first-quarter results ending 30 September.

## RENEWAL OF GENERAL MANDATE FOR INTERESTED PERSON TRANSACTIONS

### 1. Introduction

At the 38<sup>th</sup> annual general meeting of the Company ("AGM") held on 24 October 2008, shareholders of the Company ("Shareholders") approved the renewal of the general mandate for Interested Person Transactions ("IPT Mandate") that will enable the Company, its subsidiaries and associated companies, or any of them, that are entities at risk, to enter into certain transactions ("IPT") with the classes of interested persons as set out in the IPT Mandate ("Interested Persons").

Pursuant to Chapter 9 of the listing manual ("Listing Manual") of the Singapore Exchange Securities Trading Limited ("SGX-ST"), a general mandate for transactions with Interested Persons is subject to annual renewal. The IPT Mandate was expressed to take effect until the conclusion of the next AGM of the Company, being the forthcoming 39<sup>th</sup> AGM.

Accordingly, the directors of the Company ("Directors") are proposing that the approval of the Shareholders for the renewal of the IPT Mandate be sought at the 39<sup>th</sup> AGM of the Company to be held at The Conference Room, 10 Arumugam Road, #10-00 Lion Building A, Singapore 409957 on 23 October 2009 at 11:00 a.m.

SGX-ST takes no responsibility for the accuracy of any statements or opinions made in this IPT Mandate.

General information with respect to listing rules of the SGX-ST relating to interested person transactions, including the definitions of "approved exchange", "associate", "associated company" and "interested person", used in Chapter 9 of the Listing Manual, is also set out in pages 25 to 26 of this Annual Report.

### 2. Rationale for the Proposed Renewal of the IPT Mandate

It is envisaged that the Company, its subsidiaries and associated companies (other than (a) subsidiaries or associated companies which are themselves listed on the SGX-ST or an approved exchange, or (b) associated companies over which the Company and its subsidiaries and/or its interested person(s) have no control) which are considered to be "entities at risk" within the meaning of Chapter 9 of the Listing Manual (together, the "LAP Group"), or any of them, will, in the ordinary course of their businesses, enter into transactions with Interested Persons for mutual benefit. Such transactions are likely to occur with some degree of frequency, and could arise at any time. Such transactions would include the provision of goods and services in the ordinary course of business of the LAP Group to Interested Persons or the obtaining of goods and services from such Interested Persons.

Given that the IPTs are expected to be recurrent transactions and may occur at any time, and to allow the LAP Group to undertake such transactions in a more expeditious manner, the Directors are seeking Shareholders' approval for the renewal of the IPT Mandate for the purposes of Chapter 9 of the Listing Manual and for the LAP Group to enter into the categories of IPTs with certain classes of Interested Persons as set out in paragraphs 5 and 4 below respectively.

### 3. Benefits of the IPT Mandate

The IPT Mandate is intended to facilitate specified categories of IPTs in the normal course of business of the LAP Group which are transacted, from time to time, with the specified classes of Interested Persons, provided that they are carried out on an arm's length basis and on the LAP Group's normal commercial terms and are not prejudicial to the interests of the Company and its minority Shareholders.

# Corporate Governance Report

## RENEWAL OF GENERAL MANDATE FOR INTERESTED PERSON TRANSACTIONS (CONT'D)

### 3. Benefits of the IPT Mandate (cont'd)

The IPT Mandate will enhance the ability of companies in the LAP Group to pursue business opportunities which are time-sensitive in nature, and will eliminate the need to convene separate general meetings from time to time to seek Shareholders' approval as and when the need to enter into a specified category of IPTs with an Interested Person arises. This will reduce the expenses associated with convening of general meetings on an *ad hoc* basis, improve administrative efficiency considerably and allow manpower resources and time to be channelled towards attaining other corporate objectives available to the LAP Group.

### 4. Classes of Interested Persons

The IPT Mandate will apply to the IPTs (as described in paragraph 5 below) with the following classes of Interested Persons, namely:

- (A) Lion Corporation Berhad (“LCB”), its subsidiaries and associated companies;
- (B) Lion Industries Corporation Berhad (“LICB”), its subsidiaries and associated companies;
- (C) Lion Diversified Holdings Berhad (“LDHB”), its subsidiaries and associated companies; and
- (D) Amsteel Corporation Berhad (“ACB”), its subsidiaries and associated companies.

The relationships between the classes of Interested Persons and the Company are disclosed in page 90 of this Annual Report.

Transactions with Interested Persons that do not fall within the ambit of the IPT Mandate will be subjected to the relevant provisions of Chapter 9 and/or other applicable provisions of the Listing Manual.

### 5. Categories of IPTs

The transactions entered into by the LAP Group with the Interested Persons which will be covered by the IPT Mandate are as follows:

#### 5.1 Sale of Quicklime

The LAP Group will supply quicklime to the Interested Persons. The basis of determining the contract and/or transaction terms are defined herein below.

#### 5.2 Sale of Scrap Metal

The LAP Group will supply scrap metal to the Interested Persons. The basis of determining the contract and/or transaction terms are defined herein below.

#### 5.3 Trading of Automotive Components

The Group will supply CKD (acronym for Completely Knocked Down which refers to automotive kits used for assembly) to the Interested Persons which will be assembled by the Interested Persons into CBU (acronym for Completely Built Up which refers to the assembled automotive from CKD that is ready for sale to the end customer) for distribution. Payment by the Interested Persons can be made via the following two options:

- (A) Cash on Delivery; or

## RENEWAL OF GENERAL MANDATE FOR INTERESTED PERSON TRANSACTIONS (CONT'D)

### 5. Categories of IPTs (cont'd)

#### 5.3 Trading of Automotive Components (cont'd)

##### (B) Deferred Payment Scheme ("Scheme")

The Scheme involves the Interested Persons transferring the title of a CBU to the Group as consideration ("Original Consideration") for the CKD prior to delivery of the latter. The transfer in title, which serves as security to the LAP Group, is formalized via a sales invoice issued by the Interested Persons to the LAP Group. Upon the maturity of the credit term or any other time earlier, the LAP Group will transfer the title of the original CBU back to the Interested Persons, via a sales invoice, upon receipt of monies of an amount equivalent to the Original Consideration, from the Interested Persons;

The basis of determining the contract and/or transaction terms are defined herein below.

#### 5.4 Provision and/or Obtaining of Services arising from Business Operations

The LAP Group will in the ordinary course of business provide or obtain, *inter alia*, management, consultancy, leasing or warehousing, internal audit and information technology services relating to its business operations. The basis of determining the contract and/or transaction terms are defined herein below.

The IPT Mandate will not cover any transaction by a company in the LAP Group with an Interested Person that is below S\$100,000 in value as the threshold and aggregation requirements of Chapter 9 would not apply to such transactions.

### 6. Review Procedures for IPTs

6.1 In general, the LAP Group has internal control procedures to ensure that the IPTs are undertaken at arm's length, on normal commercial terms and will not be prejudicial to the interests of the Company and its minority Shareholders.

#### (A) Sale of Quicklime

The review procedures are as follows:

- (i) All contracts entered into or transactions with Interested Persons are to be carried out at the prevailing market prices determined by market conditions on terms which are no more favourable to the Interested Person than the usual commercial terms extended to unrelated third parties (including, where applicable, preferential prices/rates/discounts accorded to a class of customers or for bulk purchases and long-term contracts where the giving of such preferential prices/rates/discounts are commonly practised within the applicable industry and may be extended to unrelated third parties), or otherwise in accordance with applicable industry norms. The Company will source for documented evidences of market prices, where practicable, for ascertaining the reasonableness of the pricing;
- (ii) Where the prevailing market prices or rates are not available due to the nature of the products to be sold or the services to be provided and the then prevailing business conditions, the Company will, subject to the Audit Committee's concurrence, determine a reasonable percentage mark-up from cost to ensure that the pricing for such products or services to an Interested Person is in accordance with industry norms and usual business practices, strategic direction of the LAP Group and pricing policies of the relevant company in the LAP Group. In determining the transaction price or rate payable by the Interested Person for such products and services, factors such as, but not limited to, specifications, quantity, volume, customer requirements, duration of contract, and credit worthiness, will be taken into consideration; and

# Corporate Governance Report

## RENEWAL OF GENERAL MANDATE FOR INTERESTED PERSON TRANSACTIONS (CONT'D)

### 6. Review Procedures for IPTs (cont'd)

#### 6.1 (cont'd)

##### (A) Sale of Quicklime (cont'd)

- (iii) Notwithstanding the aforementioned, prior approval will have to be sought for contracts and transactions, which are not already covered under the aforementioned contracts, in accordance with the following threshold:
  - (a) Contracts and transactions amounting to or exceeding S\$100,000 but less than S\$500,000 in value to be reviewed and approved by the Group Internal Audit Manager; or
  - (b) Contracts and transactions amounting to or exceeding S\$500,000 but less than S\$1,000,000 in value to be reviewed and approved by the Group Internal Audit Manager and any one of the non-executive Directors; or
  - (c) Contracts and transactions amounting to or exceeding S\$1,000,000 in value to be reviewed and approved by the Audit Committee;

##### (B) Sale of Scrap Metal

The review procedures are as follows:

- (i) All contracts entered into or transactions with Interested Persons are to be carried out at the prevailing market prices determined from available public sources, such as the Metal Bulletin or any such other sources approved by the Audit Committee, and on terms which are no more favourable to the Interested Person than the usual commercial terms extended to unrelated third parties (including, where applicable, preferential prices/rates/discounts accorded to a class of customers or for bulk purchases and long-term contracts where the giving of such preferential prices/rates/discounts are commonly practised within the applicable industry and may be extended to unrelated third parties), or otherwise in accordance with applicable industry norms;
- (ii) Where the prevailing market prices or rates are not available due to the nature of the products to be sold, the Company will, subject to the Audit Committee's concurrence, determine a reasonable percentage mark-up from cost to ensure that the pricing for such products or services to an Interested Person is in accordance with industry norms and usual business practices, strategic direction of the LAP Group and pricing policies of the relevant company in the LAP Group. In determining the transaction price or rate payable by the Interested Person for such products and services, factors such as, but not limited to, specifications, quantity, volume, customer requirements, duration of contract, and credit worthiness, will be taken into consideration; and
- (iii) Notwithstanding the aforementioned, prior approval will have to be sought for contracts and transactions, which are not already covered under the aforementioned contracts, in accordance with the following threshold:
  - (a) Contracts and transactions amounting to or exceeding S\$100,000 but less than S\$2,500,000 in value to be reviewed and approved by the Group Internal Audit Manager; or
  - (b) Contracts and transactions amounting to or exceeding S\$2,500,000 but less than S\$5,000,000 in value to be reviewed and approved by the Group Internal Audit Manager and any one of the non-executive Directors; or
  - (c) Contracts and transactions amounting to or exceeding S\$5,000,000 in value to be reviewed and approved by the Audit Committee;

**RENEWAL OF GENERAL MANDATE FOR INTERESTED PERSON TRANSACTIONS (CONT'D)****6. Review Procedures for IPTs (cont'd)****6.1 (cont'd)****(C) Trading of Automotive Components**

The review procedures are as follows:

- (i) Due to the fact that CKD units are usually assembled internally and the pricings for CKD units are highly dependent on the brands, comparable market prices for the units may not be readily available. Owing to this, the Company will, subject to the Audit Committee's concurrence, determine a reasonable percentage mark-up from cost to ensure that the pricing for such products or services to an Interested Person is in accordance with industry norms and usual business practices, strategic direction of the LAP Group and pricing policies of the relevant company in the LAP Group. In determining the transaction price or rate payable by the Interested Person for such products and services, factors such as but not limited to, specifications, quantity, volume, customer requirements, duration of contract, and credit worthiness, will be taken into consideration; and
- (ii) Notwithstanding the aforementioned, prior approval will have to be sought for contracts and transactions, which are not already covered under the aforementioned contracts, in accordance with the following threshold:
  - (a) Contracts and transactions amounting to or exceeding S\$100,000 but less than S\$2,500,000 in value to be reviewed and approved by the Group Internal Audit Manager; or
  - (b) Contracts and transactions amounting to or exceeding S\$2,500,000 but less than S\$5,000,000 in value to be reviewed and approved by the Group Internal Audit Manager and any one of the non-executive Directors; or
  - (c) Contracts and transactions amounting to or exceeding S\$5,000,000 in value to be reviewed and approved by the Audit Committee;

**(D) Provision and/or Obtaining of Services arising from business operations**

The review procedures are as follows:

- (i) All contracts entered into or transactions with Interested Persons are to be carried out at the prevailing market prices determined by market conditions on terms which are no more favourable to the Interested Person than the usual commercial terms extended to unrelated third parties (including, where applicable, preferential prices/rates/discounts accorded to a class of customers and long-term contracts where the giving of such preferential prices/rates/discounts are commonly practised within the applicable industry and may be extended to unrelated third parties), or otherwise in accordance with applicable industry norms. The Company will source for documented evidences of market prices, where practicable, for ascertaining the reasonableness of the pricing;
- (ii) Where the prevailing market prices or rates are not available due to the nature of the service to be provided, the Company will, subject to the Audit Committee's concurrence, determine a reasonable percentage mark-up from cost or through a formula, to ensure that the pricing for such services to an Interested Person is in accordance with industry norms and usual business practices, strategic direction of the LAP Group and pricing policies of the relevant company in the LAP Group. In determining the price or rate payable by the Interested Person for such services, factors such as but not limited to, service requirements, duration of contract, and credit worthiness, will be taken into consideration; and

# Corporate Governance Report

## RENEWAL OF GENERAL MANDATE FOR INTERESTED PERSON TRANSACTIONS (CONT'D)

### 6. Review Procedures for IPTs (cont'd)

#### 6.1 (cont'd)

##### (D) Provision and/or Obtaining of Services arising from business operations (cont'd)

- (iii) Notwithstanding the aforementioned, prior approval will have to be sought for contracts and transactions, which are not already covered under the aforementioned contracts, in accordance with the following threshold:
  - (a) Contracts and transactions amounting to or exceeding S\$100,000 but less than S\$500,000 in value to be reviewed and approved by the Group Internal Audit Manager; or
  - (b) Contracts and transactions amounting to or exceeding S\$500,000 but less than S\$1,000,000 in value to be reviewed and approved by the Group Internal Audit Manager and any one of the non-executive Directors; or
  - (c) Contracts and transactions amounting to or exceeding S\$1,000,000 in value to be reviewed and approved by the Audit Committee;

The thresholds as set out above are determined by factors which include, inter alia, frequency of the contracts transactions, the market prices of the products/services and the anticipated contract/transaction volume.

#### 6.2 Notwithstanding the aforementioned limit for approval in paragraph 6.1 above, prior approval will have to be sought for any contracts and transactions, in accordance with the following threshold:

Where the aggregate value for all the IPTs, which are not required under the review procedures to be approved by either the Group Internal Audit Manager and any one of the non-executive Directors, or the Audit Committee, for any particular year,

- (A) amounts to or exceeds S\$10,000,000, any subsequent contracts and transactions with any Interested Person amounting to or exceeding S\$2,500,000 in aggregate value, shall require the approval of the Audit Committee; or
- (B) amounts to or exceeds S\$15,000,000, any subsequent contracts and transactions with any Interested Person amounting to or exceeding S\$1,500,000 in aggregate value, shall require the approval of the Audit Committee; or
- (C) amounts to or exceeds S\$20,000,000, any subsequent contracts and transactions with any Interested Person amounting to or exceeding S\$500,000 in aggregate value, shall require the approval of the Audit Committee.

#### 6.3 Additional Controls

- (A) The Company will maintain a register of transactions carried out with Interested Persons pursuant to the IPT Mandate (recording the basis, including the quotations obtained to support such basis, on which they were entered into) and those transactions that are below S\$100,000.
- (B) The Company's annual internal audit plan shall incorporate a review of all IPTs, including the established review procedures for monitoring of such IPTs, entered into during the current financial year pursuant to the IPT Mandate.
- (C) The Audit Committee shall review and approve the maximum value (pre-approved cap) of IPTs for each category of IPTs for the forthcoming 12 months or whichever period that is shorter, as determined by the Audit Committee. Ratification shall be sought from the Audit Committee, should the pre-approved cap be breached, notwithstanding that the contracts or transactions are within the thresholds set out in paragraphs 6.1(A)(iii), 6.1(B)(iii), 6.1(C)(ii) and 6.1(D)(iii) above.

## RENEWAL OF GENERAL MANDATE FOR INTERESTED PERSON TRANSACTIONS (CONT'D)

### 6. Review Procedures for IPTs (cont'd)

#### 6.3 Additional Controls (cont'd)

- (D) The Group Internal Audit Manager shall, on at least a half-yearly basis, subject to adjustment in frequency, depending on factors such as, *inter alia*, substantial increment of aggregate transactional value, report to the Audit Committee on all IPTs, and the basis of such transactions, entered into with Interested Persons during the preceding period. The Audit Committee shall review such IPTs at its periodic meetings except where IPTs are required under the review procedures to be approved by the Audit Committee prior to the entry thereof.
- (E) The Audit Committee will conduct periodic reviews (of not less than half-yearly) of the review procedures for IPTs. If, during these periodic reviews, the Audit Committee is of the view that these review procedures are not sufficient to ensure that the IPTs are transacted on normal commercial terms and will not be prejudicial to the interests of the Company and its minority Shareholders, the Company will seek a fresh IPT Mandate from the Shareholders based on new review procedures for IPTs. All IPTs will be reviewed and approved by the Audit Committee prior to entry while a fresh IPT Mandate is being sought from the Shareholders.
- (F) For the purposes of the above review and approval process, any Director who is not considered independent for the purposes of the IPT Mandate and/or any IPTs will abstain from voting on any resolution relating thereof, and/or abstain from participating in the Audit Committee's decision during its review of the established review procedures for the IPTs or during its review or approval of any IPT.

#### 6.4 Further Compliance

The Directors will ensure that all relevant disclosure, approval and other requirements on IPTs, including those required by prevailing legislation, the Listing Manual and accounting standards, are complied with.

### 7. Expiry and Renewal of the IPT Mandate

If approved by Shareholders at the forthcoming 39<sup>th</sup> AGM, the IPT Mandate will take effect from the date of receipt of Shareholders' approval, and will (unless revoked or varied by the Company in general meeting) continue to be in force until the next AGM of the Company and will apply to IPTs entered into from the date of receipt of Shareholders' approval. Approval from Shareholders will be sought for the renewal of the IPT Mandate at each subsequent AGM, subject to review by the Audit Committee of its continued application to the IPTs.

If the Audit Committee is of the view that the review procedures under the IPT Mandate are not sufficient to ensure that the IPTs are transacted on normal commercial terms and will be prejudicial to the interests of the Company and its minority Shareholders, the Company will seek a fresh IPT Mandate from the Shareholders based on new review procedures for IPTs.

### 8. Disclosure

Pursuant to Rule 920(1)(a) of the Listing Manual, the Company will disclose the IPT Mandate and the aggregate value of the IPTs conducted pursuant to the IPT Mandate in the annual report of the Company for the current financial year, and in the annual reports for the subsequent financial years during which the IPT Mandate is in force. In addition, the Company will announce the aggregate value of the IPTs conducted pursuant to the IPT Mandate for the financial periods on which it is required to report on (pursuant to Rule 705 of the Listing Manual) within the time required for the announcement of such report. These disclosures will be in the form set out in Rule 907 of the Listing Manual.

### 9. Directors' and Substantial Shareholders' Interests

The interests of the Directors and substantial shareholders of the Company (the "Substantial Shareholders") in the shares of the Company as at 30 June 2009 and 15 September 2009 respectively, can be found in pages 29 and 81 of this Annual Report respectively.

# Corporate Governance Report

## RENEWAL OF GENERAL MANDATE FOR INTERESTED PERSON TRANSACTIONS (CONT'D)

### 10. Abstentions

Mr Cheng Yong Kwang, a Non-Executive Director of the Company, is also a director of Omali Corporation Sdn. Bhd. (“Omali”) and certain subsidiaries and associated companies of LDHB. LDHB holds more than 50% voting rights in LCB, which is the ultimate holding company of Omali. LDHB, LCB and Omali are substantial shareholders of the Company. By virtue of Mr Cheng’s directorship in the aforementioned companies, he is considered an Interested Person in relation to the IPT Mandate. Mr Cheng will abstain from recommending in voting on the ordinary resolution relating to the renewal of the IPT Mandate.

Mr Cheng Theng How, a Non-Executive Director of the Company, is also a director of Antara Steel Mills Sdn. Bhd. and Amsteel Mills Sdn. Bhd. (“AMSB”), both of which are subsidiaries of LICB. LICB and AMSB are substantial shareholders of the Company. By virtue of Mr Cheng’s directorship in the aforementioned companies, he is considered an Interested Person in relation to the IPT Mandate. Mr Cheng will abstain from recommending in voting on the ordinary resolution relating to the renewal of the IPT Mandate.

The Substantial Shareholders as set out in page 81 of this Annual Report, who are Interested Persons in relation to the IPT Mandate, will abstain, and will ensure that their associates abstain, from voting on the ordinary resolution relating to the renewal of the IPT Mandate.

Further, Mr Cheng Yong Kwang, Mr Cheng Theng How and the Substantial Shareholders will decline to accept appointment as proxy to vote and attend at the forthcoming 39<sup>th</sup> AGM in respect of the ordinary resolution approving the renewal of the IPT Mandate unless the Shareholder appointing them as his proxy shall have given specific instructions as to the manner in which his votes are to be cast.

Save as disclosed above, the Directors and the Substantial Shareholders do not have any interest, whether directly or indirectly, in the IPT Mandate.

### 11. Independent Directors’ Recommendation

The Independent Directors having considered, *inter alia*, the terms, the rationale and the benefits of the proposed renewal of the IPT Mandate, are of the view that the said renewal is in the interests of the Company and accordingly recommend that Shareholders vote in favour of the ordinary resolution thereof at the forthcoming 39<sup>th</sup> AGM.

### 12. Statement of the Audit Committee

The Audit Committee confirms that:

- (A) The methods and procedures for determining the transaction prices of the IPTs conducted under the IPT Mandate have not changed since the Shareholders’ approval of the renewal of the IPT Mandate at the 38<sup>th</sup> AGM held on 24 October 2008;
- (B) The methods and procedures referred to in paragraph 12(A) above continue to be sufficient to ensure that the said IPTs will be carried out on normal commercial terms and will not be prejudicial to the interests of the Company and its minority Shareholders; and
- (C) The Company will obtain a fresh mandate from the Shareholders if the methods or procedures referred to in paragraph 12(A) above are no longer sufficient to ensure that the said IPTs will be carried out on normal commercial terms and will not be prejudicial to the interests of the Company and its minority Shareholders.

### 13. Directors’ Responsibility Statement

The Directors collectively and individually accept full responsibility for the accuracy of the information given herein and confirm, having made all reasonable enquiries, that to the best of their knowledge and belief, the facts stated herein are fair and accurate and that there are no material facts the omission of which would make any statement in this Annual Report misleading.

## OVERVIEW OF LISTING MANUAL REQUIREMENTS FOR INTERESTED PERSON TRANSACTIONS

### 1. Introduction

Chapter 9 of the Listing Manual applies to transactions which a listed company or any of its subsidiaries or associated companies (other than a subsidiary or an associated company that is itself listed on the SGX-ST or an approved exchange, or an associated company over which the listed group and/or its interested person(s) has no control) proposes to enter into with a counterparty who is an interested person of the listed company.

### 2. Terms used in Chapter 9 of the Listing Manual

#### *“approved exchange”*

An “approved exchange” means a stock exchange that has rules which safeguard the interests of shareholders against interested person transactions according to similar principles to Chapter 9 of the Listing Manual.

#### *“associate”*

In relation to any director, chief executive officer, substantial or controlling shareholder (being an individual), an “associate” is defined to be an immediate family member (that is, spouse, child, adopted child, step-child, sibling and parent); the trustees of any trust of which he or his immediate family is a beneficiary or, in the case of a discretionary trust, is a discretionary object; and any company in which the individual and his immediate family together (directly or indirectly) have an interest of 30% or more.

In relation to a substantial shareholder or controlling shareholder (being a company), an “associate” is defined to be any other company which is a subsidiary or holding company or is a subsidiary of such holding company or one in the equity of which it and/or such other company or companies taken together (directly or indirectly) have an interest of 30% or more.

#### *“associated company”*

A listed company’s “associated company” is defined as a company in which at least 20% but not more than 50% of its shares are held by the listed company or group.

#### *“chief executive officer”*

A “chief executive officer” is defined in the Listing Manual to mean the most senior executive officer who is responsible under the immediate authority of the board of directors for the conduct of the business of the listed issuer.

#### *“controlling shareholder”*

A “controlling shareholder” of a listed company is a person who holds directly or indirectly 15% or more of the nominal amount of all voting shares in the listed company, or a person who in fact exercises control over the listed company.

#### *“interested person”* means:

- (a) a director, chief executive officer or controlling shareholder of the Company; or
- (b) an associate of any such director, chief executive officer or controlling shareholder.

### 3. Materiality Thresholds, Disclosure Requirements and Shareholders’ Approval

Except for certain transactions which, by reason of the nature of such transactions, are not considered to put the listed company at risk to its interested person and are hence excluded from the ambit of Chapter 9, immediate announcement and shareholders’ approval would be required in respect of transactions with interested persons if certain financial thresholds (which are based on the value of the transaction as compared with the listed company’s latest audited consolidated net tangible assets (“NTA”)) are reached or exceeded.

# Corporate Governance Report

## OVERVIEW OF LISTING MANUAL REQUIREMENTS FOR INTERESTED PERSON TRANSACTIONS (CONT'D)

### 3. Materiality Thresholds, Disclosure Requirements and Shareholders' Approval (cont'd)

#### *Immediate Announcement*

An immediate announcement is required where the interested person transaction is of a value equal to, or more than, 3% of the listed group's latest audited NTA. Where the aggregate value of all the transactions entered into with the same interested person during the same financial year amounts to 3% or more of the listed group's latest audited NTA, the issuer must make an announcement of the latest transaction and all future transactions entered into with the same interested person during that financial year.

#### *Shareholders' Approval*

Shareholders' approval is required where the interested person transaction is of a value equal to or more than:

- (a) 5% of the listed group's latest audited NTA; or
- (b) 5% of the listed group's latest audited NTA, when aggregated with other transactions entered into with the same interested person during the same financial year.

However, a transaction which has been approved by shareholders, or is the subject of aggregation with another transaction that has been approved by shareholders, need not be included in any subsequent aggregation.

The above requirements for immediate announcement and for shareholders' approval do not apply to any transaction below S\$100,000.

### 4. General Mandate

Part VIII of Chapter 9 of the Listing Manual permits a listed company to seek a general mandate from its shareholders for recurrent transactions with interested persons of a revenue or trading nature or those necessary for its day-to-day operations, but not in respect of the purchase or sale of assets, undertakings or businesses.

## INTERESTED PERSON TRANSACTIONS

The aggregate value of IPTs entered into during the financial year ended 30 June 2009 pursuant to the IPT Mandate obtained under Chapter 9 of the Listing Manual is set out as follows:

Name of Interested Person	Aggregate value of all IPTs during the financial year under review (excluding transactions less than S\$100,000 and transactions conducted under IPT Mandate pursuant to Rule 920)	Aggregate value of all IPTs conducted under IPT Mandate pursuant to Rule 920 (excluding transactions less than S\$100,000)
	S\$'000	S\$'000
Amsteel Mills Sdn Bhd	--	6,918
Antara Steel Mills Sdn Bhd	--	9,534
Kinabalu Motor Assembly Sdn Bhd	--	416
Megasteel Sdn Bhd	--	8,813

# Corporate Directory

## BOARD OF DIRECTORS

Othman Wok, Chairman  
 Loh Kgai Mun, Executive Director  
 Cheng Yong Kwang  
 Sam Chong Keen  
 Ying Yoke Kwai  
 Cheng Theng How  
 Wong See Meng

## AUDIT COMMITTEE

Othman Wok, Chairman  
 Ying Yoke Kwai  
 Cheng Theng How

## NOMINATING COMMITTEE

Othman Wok, Chairman  
 Ying Yoke Kwai  
 Sam Chong Keen

## REMUNERATION COMMITTEE

Othman Wok, Chairman  
 Ying Yoke Kwai  
 Cheng Theng How

## EXECUTIVES' SHARE OPTION SCHEME COMMITTEE

Othman Wok  
 Ying Yoke Kwai

## COMPANY SECRETARIES

Tan Yen Hui, ACIS  
 Silvester Bernard Grant, ACIS

## REGISTERED OFFICE

10 Arumugam Road  
 #10-00 Lion Building A  
 Singapore 409957  
 Tel: (65) 6745 9677  
 Fax: (65) 6747 9493  
 Website: [www.lionapac.com](http://www.lionapac.com)

## REGISTRARS

B.A.C.S. Private Limited  
 63 Cantonment Road  
 Singapore 089758  
 Tel: (65) 6593 4848  
 Fax: (65) 6593 4847

## AUDITORS

PricewaterhouseCoopers LLP  
 8 Cross Street #17-00  
 PWC Building  
 Singapore 048424  
 Tel: (65) 6236 3388  
 Fax: (65) 6236 3300

Partner-in-charge of the audit:

Yee Chen Fah

(Appointed from the financial year ended 30 June 2008)

## PRINCIPAL BANKERS

Oversea-Chinese Banking Corporation Limited  
 65 Chulia Street  
 OCBC Centre  
 Singapore 049513

Malayan Banking Berhad  
 2 Battery Road  
 16th Floor, Maybank Tower  
 Singapore 049907

## LAWYERS

WongPartnership LLP  
 One George Street  
 #20-01  
 Singapore 049145  
 Tel: (65) 6416 8000  
 Fax: (65) 6532 5711

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# Directors' Report

For the financial year ended 30 June 2009

The directors present their report to the members together with the audited financial statements of the Group for the financial year ended 30 June 2009 and the balance sheet of the Company as at 30 June 2009.

## Directors

The directors of the Company in office at the date of this report are as follows:

Othman Wok  
 Loh Kgai Mun (Appointed on 8 August 2008)  
 Cheng Yong Kwang  
 Ying Yoke Kwai  
 Cheng Theng How  
 Sam Chong Keen  
 Wong See Meng (Appointed on 8 August 2008)

## Arrangements to enable directors to acquire shares and debentures

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose object was to enable the directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate, other than as disclosed under "Share Options" on page 30 of this report.

## Directors' interests in shares or debentures

- (a) According to the register of directors' shareholdings, none of the directors holding office at the end of the financial year had any interest in the shares or debentures of the Company or its related corporations.
- (b) According to the register of directors' shareholdings, certain directors holding office at the end of the financial year had interests in options to subscribe for ordinary shares of the Company granted pursuant to the LAP Share Option Scheme as set out below and under "Share options" on page 30 of this report.

	Number of unissued ordinary shares under option	
	<u>At 30.6.2009</u>	<u>At 1.7.2008</u>
<u>Loh Kgai Mun</u>		
2005 Options	18,750	18,750
2007 Options	52,500	52,500
<u>Cheng Yong Kwang</u>		
2005 Options	-	112,500
2007 Options	-	112,500

- (c) The directors' interests in the ordinary shares and options of the Company as at 21 July 2009 were the same as those as at 30 June 2009.

## Directors' contractual benefits

Since the end of the previous financial year, no director has received or become entitled to receive a benefit by reason of a contract made by the Company or a related corporation with the director or with a firm of which he is a member or with a company in which he has a substantial financial interest, except as disclosed in the accompanying financial statements and in this report, and except that certain directors have employment relationships with the Company and have received remuneration in those capacities.

# Directors' Report

For the financial year ended 30 June 2009

## Share options

### (a) LAP Share Option Scheme

The LAP Share Option Scheme (the "Scheme") was approved by the shareholders of the Company at an Extraordinary General Meeting held on 20 September 2000. Particulars of the Scheme were set out in the Circular to shareholders dated 28 August 2000.

On 26 May 2005, options on 176,250 unissued shares with an exercise price of \$0.16 per ordinary share were granted to executives and directors of the Company pursuant to the Scheme ("2005 Options"). The 2005 Options are exercisable from 27 May 2006 and will expire on 26 May 2010.

On 29 November 2007, options on 525,000 unissued shares with an exercise price of \$0.24 per ordinary share were granted to executives and directors of the Company pursuant to the Scheme ("2007 Options"). The 2007 Options are exercisable from 30 November 2008 and will expire on 29 November 2012.

During the financial year, no shares of the Company were allotted and issued by virtue of the exercise of options to take up unissued shares of the Company or any subsidiary.

### (b) Share options outstanding

The number of unissued ordinary shares of the Company under option in relation to the Scheme outstanding at the end of the financial year was as follows:

	Number of unissued ordinary shares under <u>option at 30.6.2009</u>	<u>Exercise price</u>	<u>Expiry date</u>
2005 Options	30,000	\$0.16	26 May 2010
2007 Options	<u>412,500</u>	\$0.24	29 November 2012
	<u>442,500</u>		

### (c) Other information required by the Singapore Exchange Securities Trading Limited ("SGX-ST")

Pursuant to Rule 852 of the Listing Manual of the SGX-ST, in addition to the information disclosed elsewhere in this report, the directors' report that during the financial year:

- (i) the Committee administering the Scheme comprises directors Othman Wok and Ying Yoke Kwai;
- (ii) no options were granted to controlling shareholders, their employees or associates, and no employee under the Scheme has received 5% or more of the total options available under the Scheme; and
- (iii) participants of the Scheme who are directors of the Company are as follows:

<u>Name of director</u>	<u>Number of unissued ordinary shares of the Company under option</u>			
	Granted in financial year ended <u>30.6.2009</u>	Aggregate granted since commencement of Scheme to <u>30.6.2009</u>	Aggregate lapsed since commencement of Scheme to <u>30.6.2009</u>	Aggregate outstanding as at <u>30.6.2009</u>
Loh Kgai Mun	-	84,250	13,000	71,250
Cheng Yong Kwang	-	315,000	315,000	-

(d) Except for the above, no options were granted by the Company or any subsidiary during the financial year and there were no other unissued shares under option at the end of the financial year.

(e) No options have been granted at a discount under the Scheme.

**Audit committee**

The members of the Audit Committee at the end of the financial year were as follows:

Othman Wok (Chairman)  
Ying Yoke Kwai  
Cheng Theng How

All members of the Audit Committee were non-executive directors. Except for Mr Cheng Theng How, all members were independent directors.

The Audit Committee carried out its functions in accordance with Section 201B(5) of the Singapore Companies Act. In performing those functions, the Committee reviewed:

- (i) the scope and the results of internal audit procedures with the internal auditor;
- (ii) the audit plan of the Company's independent auditor and its report on the weaknesses of internal accounting controls arising from the statutory audit;
- (iii) the assistance given by the Company's management to the independent auditor; and
- (iv) the balance sheet of the Company and the consolidated financial statements of the Group for the financial year ended 30 June 2009 before their submission to the Board of Directors, as well as the independent auditor's report on the balance sheet of the Company and the consolidated financial statements of the Group.

The Audit Committee has recommended to the Board that the independent auditor, PricewaterhouseCoopers LLP, be nominated for re-appointment at the forthcoming Annual General Meeting of the Company.

**Independent auditor**

The independent auditor, PricewaterhouseCoopers LLP, has expressed its willingness to accept re-appointment.

On behalf of the directors

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LOH KGAI MUN  
Director

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CHENG YONG KWANG  
Director

28 September 2009

# Statement By Directors

*For the financial year ended 30 June 2009*

In the opinion of the directors,

- (a) the balance sheet of the Company and the consolidated financial statements of the Group as set out on pages 34 to 79 are drawn up so as to give a true and fair view of the state of affairs of the Company and of the Group as at 30 June 2009 and of the results of the business, changes in equity and cash flows of the Group for the financial year then ended; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

On behalf of the directors

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LOH KGAI MUN  
Director

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CHENG YONG KWANG  
Director

28 September 2009

# Independent Auditor's Report

To The Members Of Lion Asiapac Limited

We have audited the accompanying financial statements of Lion Asiapac Limited (the “Company”) and its subsidiaries (the “Group”) set out on pages 34 to 79, which comprise the balance sheets of the Company and of the Group as at 30 June 2009, and the consolidated income statement, the consolidated statement of changes in equity and the consolidated cash flow statement of the Group for the financial year then ended, and a summary of significant accounting policies and other explanatory notes.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the provisions of the Singapore Companies Act (Cap. 50) (the “Act”) and Singapore Financial Reporting Standards. This responsibility includes:

- (a) devising and maintaining a system of internal accounting control sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair profit and loss accounts and balance sheets and to maintain accountability of assets;
- (b) selecting and applying appropriate accounting policies; and
- (c) making accounting estimates that are reasonable in the circumstances.

## Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance as to whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## Opinion

In our opinion,

- (a) the balance sheet of the Company and the consolidated financial statements of the Group are properly drawn up in accordance with the provisions of the Act and Singapore Financial Reporting Standards so as to give a true and fair view of the state of affairs of the Company and of the Group as at 30 June 2009 and the results, changes in equity and cash flows of the Group for the financial year ended on that date; and
- (b) the accounting and other records required by the Act to be kept by the Company and by those subsidiaries incorporated in Singapore of which we are the auditor, have been properly kept in accordance with the provisions of the Act.

PricewaterhouseCoopers LLP  
Public Accountants and Certified Public Accountants

Singapore,  
28 September 2009

# Consolidated Income Statement

For the financial year ended 30 June 2009

	Note	The Group	
		2009 \$'000	2008 \$'000
Revenue	4	61,987	105,732
Other gains – net	5	6,540	1,330
Expenses			
- Purchases of inventories		(47,749)	(91,258)
- Employee compensation	6	(3,777)	(4,430)
- Depreciation and impairment		(2,360)	(1,635)
- Finance	7	(49)	(41)
- Other	8	(6,812)	(4,510)
Changes in inventories		(5,592)	528
Total expenses		<u>(66,339)</u>	<u>(101,346)</u>
Profit before income tax		2,188	5,716
Income tax expense	9	(1,090)	(967)
<b>Total profit</b>		<u>1,098</u>	<u>4,749</u>
<b>Attributable to:</b>			
Equity holders of the Company		3,519	4,523
Minority interests		<u>(2,421)</u>	<u>226</u>
		<u>1,098</u>	<u>4,749</u>
<b>Earnings per share attributable to equity holders of the Company</b> (expressed in cents per share)			
- Basic	10	0.87	1.12
- Diluted	10	<u>0.87</u>	<u>1.12</u>

The accompanying notes form an integral part of these financial statements.

# Balance Sheets

As at 30 June 2009

	Note	The Group		The Company	
		2009 \$'000	2008 \$'000	2009 \$'000	2008 \$'000
<b>ASSETS</b>					
<b>Current assets</b>					
Cash and cash equivalents	11	65,868	51,464	34,472	14,658
Trade and other receivables	12	23,408	31,037	60,524	71,523
Inventories	13	4,269	9,861	-	-
Other current assets	14	200	344	43	40
		<u>93,745</u>	<u>92,706</u>	<u>95,039</u>	<u>86,221</u>
Assets held-for-sale	15	-	21,641	-	-
Financial assets, available-for-sale	16	98,447	-	-	-
		<u>192,192</u>	<u>114,347</u>	<u>95,039</u>	<u>86,221</u>
<b>Non-current assets</b>					
Financial assets, available-for-sale	16	-	64,861	-	-
Investments in subsidiaries	18	-	-	46,610	46,273
Property, plant and equipment	19	19,513	16,926	9	13
Deferred income tax assets	23	-	51	-	-
		<u>19,513</u>	<u>81,838</u>	<u>46,619</u>	<u>46,286</u>
<b>Total assets</b>		<u>211,705</u>	<u>196,185</u>	<u>141,658</u>	<u>132,507</u>
<b>LIABILITIES</b>					
<b>Current liabilities</b>					
Trade and other payables	20	5,763	22,641	45,038	30,441
Current income tax liabilities	9(b)	2,670	3,050	9	363
Borrowings	21	34	1,492	-	-
		<u>8,467</u>	<u>27,183</u>	<u>45,047</u>	<u>30,804</u>
<b>Non-current liabilities</b>					
Borrowings	21	51	86	-	-
Deferred income tax liabilities	23	10,519	4,617	386	172
		<u>10,570</u>	<u>4,703</u>	<u>386</u>	<u>172</u>
<b>Total liabilities</b>		<u>19,037</u>	<u>31,886</u>	<u>45,433</u>	<u>30,976</u>
<b>NET ASSETS</b>		<u>192,668</u>	<u>164,299</u>	<u>96,225</u>	<u>101,531</u>
<b>EQUITY</b>					
<b>Capital and reserves attributable to equity holders of the Company</b>					
Share capital	24	47,487	47,487	47,487	47,487
Other reserves	25	63,487	47,508	13,543	13,543
Retained earnings	26	79,403	64,592	35,195	40,501
		<u>190,377</u>	<u>159,587</u>	<u>96,225</u>	<u>101,531</u>
Minority interests		2,291	4,712	-	-
<b>Total equity</b>		<u>192,668</u>	<u>164,299</u>	<u>96,225</u>	<u>101,531</u>

The accompanying notes form an integral part of these financial statements.

# Consolidated Statement Of Changes In Equity

For the financial year ended 30 June 2009

	Note	← Attributable to equity holders of the Company →			Minority interests \$'000	Total equity \$'000	
		Share capital \$'000	Other reserves \$'000	Retained earnings \$'000			Total \$'000
<b>2009</b>							
<b>Beginning of financial year</b>		47,487	47,508	64,592	159,587	4,712	164,299
Net fair value gains on financial assets, available-for-sale	25(b)(iii)	-	29,179	-	29,179	-	29,179
Currency translation differences	25(b)(iv)	-	720	-	720	-	720
Net income recognised directly in equity		-	29,899	-	29,899	-	29,899
Transfer to income statement	25(b)(iii)&(iv)	-	1,427	-	1,427	-	1,427
Net profit		-	-	3,519	3,519	(2,421)	1,098
<b>Total recognised income/(losses)</b>		-	31,326	3,519	34,845	(2,421)	32,424
Transfer from other reserves to retained earnings	25(b)(v), (vi)&(vii)	-	(15,347)	15,347	-	-	-
Dividends paid	27	-	-	(4,055)	(4,055)	-	(4,055)
<b>End of financial year</b>		<b>47,487</b>	<b>63,487</b>	<b>79,403</b>	<b>190,377</b>	<b>2,291</b>	<b>192,668</b>
<b>2008</b>							
<b>Beginning of financial year</b>		47,487	112,852	64,124	224,463	4,491	228,954
Net fair value losses on financial assets, available-for-sale	25(b)(iii)	-	(64,197)	-	(64,197)	-	(64,197)
Currency translation differences	25(b)(iv)	-	(1,147)	-	(1,147)	(5)	(1,152)
Net income recognised directly in equity		-	(65,344)	-	(65,344)	(5)	(65,349)
Net profit		-	-	4,523	4,523	226	4,749
<b>Total recognised income/(losses)</b>		-	(65,344)	4,523	(60,821)	221	(60,600)
Dividends paid	27	-	-	(4,055)	(4,055)	-	(4,055)
<b>End of financial year</b>		<b>47,487</b>	<b>47,508</b>	<b>64,592</b>	<b>159,587</b>	<b>4,712</b>	<b>164,299</b>

The accompanying notes form an integral part of these financial statements.

# Consolidated Cash Flow Statement

For the financial year ended 30 June 2009

	Note	<u>The Group</u>	
		2009	2008
		\$'000	\$'000
<b>Cash flows from operating activities</b>			
Total profit		1,098	4,749
Adjustments for			
- Income tax expense		1,090	967
- Depreciation and impairment		2,360	1,635
- Finance expenses		49	41
- Interest income		(1,029)	(918)
- Loss on disposal of property, plant and equipment		13	31
- Net gain on disposal of assets held-for-sale		(2,805)	-
- Unrealised translation (gains)/losses		(559)	463
		<u>217</u>	<u>6,968</u>
Change in working capital			
- Trade and other receivables		6,805	(14,755)
- Inventories		5,527	(528)
- Other current assets		143	136
- Trade and other payables		(7,132)	(2,769)
Cash provided by/(used in) operations		<u>5,560</u>	<u>(10,948)</u>
Income tax paid		(797)	(352)
<b>Net cash provided by/(used in) operating activities</b>		<u>4,763</u>	<u>(11,300)</u>
<b>Cash flows from investing activities</b>			
Purchases of property, plant and equipment		(4,359)	(993)
Proceeds from disposal of property, plant and equipment		156	52
Purchases of financial assets, available-for-sale		-	(882)
Proceeds from disposal of assets held-for-sale		15,205	-
Deposits received for disposal of assets held-for-sale		-	3,092
Interest received		1,029	918
Dividends received		1,487	1,994
<b>Net cash provided by investing activities</b>		<u>13,518</u>	<u>4,181</u>
<b>Cash flows from financing activities</b>			
Proceeds from borrowings		-	1,289
Repayment of borrowings		(1,318)	(460)
Repayment of lease liabilities		(35)	(34)
Interest paid		(49)	(41)
Dividends paid to equity holders of the Company		(4,055)	(4,055)
Dividends paid to minority interests		-	(590)
<b>Net cash used in financing activities</b>		<u>(5,457)</u>	<u>(3,891)</u>
<b>Net increase/(decrease) in cash and cash equivalents</b>		<b>12,824</b>	<b>(11,010)</b>
Cash and cash equivalents at beginning of financial year		51,324	62,796
Effects of currency translation on cash and cash equivalents		1,720	(462)
<b>Cash and cash equivalents at end of financial year</b>	11	<u>65,868</u>	<u>51,324</u>

The accompanying notes form an integral part of these financial statements.

# Notes To The Financial Statements

For the financial year ended 30 June 2009

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

## 1. General

Lion Asiapac Limited (the “Company”) is listed on the Singapore Exchange and incorporated and domiciled in Singapore. The address of its registered office is 10 Arumugam Road, #10-00 Lion Building A, Singapore 409957.

The principal activity of the Company is that of investment holding. The principal activities of its subsidiaries consist of investment holding as well as the design-in and distribution of semiconductors and related components, limestone processing and scrap metal trading.

## 2. Significant accounting policies

### 2.1 Basis of preparation

These financial statements have been prepared in accordance with Singapore Financial Reporting Standards (“FRS”). The financial statements have been prepared under the historical cost convention, except as disclosed in the accounting policies below.

The preparation of financial statements in conformity with FRS requires management to exercise its judgement in the process of applying the Group’s accounting policies. It also requires the use of certain critical accounting estimates and assumptions. Areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in Note 3.

#### *Interpretations and amendments to published standards effective in 2008*

On 1 July 2008, the Group adopted the new or amended FRS and Interpretations to FRS (“INT FRS”) that are mandatory for application from that date. Changes to the Group’s accounting policies have been made as required, in accordance with the transitional provisions in the respective FRS and INT FRS.

The following are the new or amended FRS and INT FRS that are relevant to the Group:

Amendments to FRS 39	Financial Instruments: Recognition and Measurement
Amendments to FRS 107	Financial Instruments: Disclosures – Reclassification of Financial Assets

The adoption of the above amended FRS did not result in any substantial changes to the Group’s accounting policies nor any significant impact on these financial statements.

### 2.2 Revenue recognition

Sales comprise the fair value of the consideration received or receivable for the sale of goods and rendering of services in the ordinary course of the Group’s activities. Sales are presented net of value-added tax, rebates and discounts, and after eliminating sales within the Group.

The Group recognises revenue when the amount of revenue and related cost can be reliably measured, when it is probable that the collectability of the related receivables is reasonably assured and when the specific criteria for each of the Group’s activities are met as follows:

#### (a) *Sale of goods – electronic components, quicklime and scrap metal*

Revenue from these sales is recognised when a Group entity has delivered the products to locations specified by its customers, the customers have accepted the products in accordance with the sales contract and the collectability of the related receivables is reasonably assured.

## 2. Significant accounting policies (cont'd)

### 2.2 Revenue recognition (cont'd)

#### (b) *Interest income*

Interest income, including income arising from finance leases and other financial instruments, is recognised using the effective interest method.

#### (c) *Dividend income*

Dividend income is recognised when the right to receive payment is established.

### 2.3 Group accounting

#### (a) *Subsidiaries*

Subsidiaries are entities over which the Group has power to govern the financial and operating policies, generally accompanied by a shareholding giving rise to a majority of the voting rights. The existence and effect of potential voting rights that are currently exercisable or convertible are considered when assessing whether the Group controls another entity.

The purchase method of accounting is used to account for the acquisition of subsidiaries. The cost of an acquisition is measured as the fair value of the assets given, equity instruments issued or liabilities incurred or assumed at the dates of exchange, plus costs directly attributable to the acquisition. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair value on the date of acquisition, irrespective of the extent of minority interest.

Subsidiaries are consolidated from the date on which control is transferred to the Group. They are de-consolidated from the date on which control ceases.

In preparing the consolidated financial statements, transactions, balances and unrealised gains on transactions between group entities are eliminated. Unrealised losses are also eliminated but are considered an impairment indicator of the assets transferred. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

Minority interests are that part of the net results of operations and of net assets of a subsidiary attributable to the interests which are not owned directly or indirectly by the Group. They are measured at the minorities' share of fair value of the subsidiaries' identifiable assets and liabilities at the date of acquisition by the Group and the minorities' share of changes in equity since the date of acquisition, except when the minorities' share of losses in a subsidiary exceeds its interests in the equity of that subsidiary. In such cases, the excess and further losses applicable to the minorities are attributed to the equity holders of the Company, unless the minorities have a binding obligation to, and are able to, make good the losses. When that subsidiary subsequently reports profits, the profits applicable to the minority interests are attributed to the equity holders of the Company until the minorities' share of losses previously absorbed by the equity holders of the Company are fully recovered.

Please refer to the paragraph "Investments in subsidiaries" for the accounting policy on investments in subsidiaries in the separate financial statements of the Company.

#### (b) *Transactions with minority interests*

The Group applies a policy of treating transactions with minority interests as transactions with parties external to the Group. Disposals to minority interests result in gains and losses for the Group that are recognised in the income statement. Purchases from minority interests result in goodwill, being the difference between any consideration paid and the Group's incremental share of the carrying value of identifiable net assets of the subsidiary.

# Notes To The Financial Statements

For the financial year ended 30 June 2009

## 2. Significant accounting policies (cont'd)

### 2.4 Property, plant and equipment

#### (a) *Measurement*

##### (i) *Property, plant and equipment*

Property, plant and equipment are initially recognised at cost and subsequently carried at cost less accumulated depreciation and accumulated impairment losses.

##### (ii) *Components of costs*

The cost of an item of property, plant and equipment initially recognised includes its purchase price and any cost that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

#### (b) *Depreciation*

Construction-in-progress is not depreciated. Depreciation on other items of property, plant and equipment is calculated using the straight-line method to allocate their depreciable amounts over their estimated useful lives as follows:

	<u>Useful lives</u>
Buildings and infrastructure	20 years
Plant and machinery	1 - 15 years
Office equipment and vehicles	2.5 - 10 years
Furniture and fittings	3 - 10 years

The residual values, estimated useful lives and depreciation method of property, plant and equipment are reviewed, and adjusted as appropriate, at each balance sheet date. The effects of any revision are recognised in the income statement when the changes arise.

#### (c) *Subsequent expenditure*

Subsequent expenditure relating to property, plant and equipment that has already been recognised is added to the carrying amount of the asset only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repair and maintenance expenses are recognised in the income statement when incurred.

#### (d) *Disposal*

On disposal of an item of property, plant and equipment, the difference between the disposal proceeds and its carrying amount is recognised in the income statement. Any amount in revaluation reserve relating to that asset is transferred to retained earnings directly.

### 2.5 Borrowing costs

Borrowing costs are recognised in the income statement using the effective interest method.

### 2.6 Investments in subsidiaries

Investments in subsidiaries are carried at cost less accumulated impairment losses in the Company's balance sheet. On disposal of investments in subsidiaries, the difference between disposal proceeds and the carrying amounts of the investments are recognised in the income statement.

## 2. Significant accounting policies (cont'd)

### 2.7 Impairment of non-financial assets

#### *Property, plant and equipment Investments in subsidiaries*

Property, plant and equipment and investments in subsidiaries are tested for impairment whenever there is any objective evidence or indication that these assets may be impaired.

For the purpose of impairment testing, recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. If this is the case, the recoverable amount is determined for the cash-generating-unit (“CGU”) to which the asset belongs.

If the recoverable amount of the asset (or CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or CGU) is reduced to its recoverable amount.

The difference between the carrying amount and recoverable amount is recognised as an impairment loss in the income statement, unless the asset is carried at revalued amount, in which case, such impairment loss is treated as revaluation decrease.

An impairment loss for an asset is reversed if, and only if, there has been a change in the estimates used to determine the asset’s recoverable amount since the last impairment loss was recognised. The carrying amount of an asset is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of accumulated amortisation or depreciation) had no impairment loss been recognised for the asset in prior years.

A reversal of impairment loss for an asset is recognised in the income statement, unless the asset is carried at revalued amount, in which case, such reversal is treated as a revaluation increase. However, to the extent that an impairment loss on the same revalued asset was previously recognised in the income statement, a reversal of that impairment is also recognised in the income statement.

### 2.8 Financial assets

#### (a) *Classification*

The Group classifies its financial assets in the following categories: loans and receivables and financial assets, available-for-sale. The classification depends on the purpose for which the assets were acquired. Management determines the classification of its financial assets at initial recognition.

##### (i) *Loans and receivables*

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are presented as current assets, except for those maturing later than 12 months after the balance sheet date which are presented as non-current assets. Loans and receivables are presented as “trade and other receivables” and “cash and cash equivalents” on the balance sheet.

##### (ii) *Financial assets, available-for-sale*

Financial assets, available-for-sale, are non-derivatives that are either designated in this category or not classified in any of the other categories. They are presented as non-current assets unless management intends to dispose of the assets within 12 months after the balance sheet date.

# Notes To The Financial Statements

For the financial year ended 30 June 2009

## 2. Significant accounting policies (cont'd)

### 2.8 Financial assets (cont'd)

#### (b) *Recognition and derecognition*

Regular way purchases and sales of financial assets are recognised on trade-date – the date on which the Group commits to purchase or sell the asset.

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all risks and rewards of ownership. On disposal of a financial asset, the difference between the carrying amount and the sale proceeds is recognised in the income statement. Any amount in the fair value reserve relating to that asset is transferred to the income statement.

#### (c) *Initial measurement*

Financial assets are initially recognised at fair value plus transaction costs.

#### (d) *Subsequent measurement*

Financial assets, available-for-sale are subsequently carried at fair value. Loans and receivables are subsequently carried at amortised cost using the effective interest method.

Interest and dividend income on financial assets, available-for-sale are recognised separately in the income statement. Changes in fair values of available-for-sale equity securities (i.e. non-monetary items) are recognised in the fair value reserve, together with the related currency translation differences.

#### (e) *Impairment*

The Group assesses at each balance sheet date whether there is objective evidence that a financial asset or a group of financial assets is impaired and recognises an allowance for impairment when such evidence exists.

##### (i) *Loans and receivables*

Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy, and default or significant delay in payments are objective evidence that these financial assets are impaired.

The carrying amount of these assets is reduced through the use of an impairment allowance account which is calculated as the difference between the carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate. When the asset becomes uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are recognised against the same line item in the income statement.

The allowance for impairment loss account is reduced through the income statement in a subsequent period when the amount of impairment loss decreases and the related decrease can be objectively measured. The carrying amount of the asset previously impaired is increased to the extent that the new carrying amount does not exceed the amortised cost, had no impairment been recognised in prior periods.

##### (ii) *Financial assets, available-for-sale*

Significant or prolonged declines in the fair value of the security below its cost and the disappearance of an active trading market for the security are objective evidence that the security is impaired.

The cumulative loss that was recognised in the fair value reserve is transferred to the income statement. The cumulative loss is measured as the difference between the acquisition cost (net of any principal repayments and amortisation) and the current fair value, less any impairment loss previously recognised in the income statement on debt securities. The impairment losses recognised in the income statement on equity securities are not reversed through the income statement.

## 2. Significant accounting policies (cont'd)

### 2.9 Financial guarantees

The Company has issued corporate guarantees to banks for borrowings of its subsidiaries. These guarantees are financial guarantees as they require the Company to reimburse the banks if the subsidiaries fail to make principal or interest payments when due in accordance with the terms of their borrowings.

Financial guarantees are initially recognised at their fair values plus transaction costs in the Company's balance sheet.

Financial guarantees are subsequently amortised to the income statement over the period of the subsidiaries' borrowings, unless it is probable that the Company will reimburse the bank for an amount higher than the unamortised amount. In this case, the financial guarantees shall be carried at the expected amount payable to the bank in the Company's balance sheet.

Intragroup transactions are eliminated on consolidation.

### 2.10 Borrowings

Borrowings are presented as current liabilities unless the Group has an unconditional right to defer settlement for at least 12 months after the balance sheet date.

Borrowings are initially recognised at fair value (net of transaction costs) and subsequently carried at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the income statement over the period of the borrowings using the effective interest method.

### 2.11 Trade and other payables

Trade and other payables are initially recognised at fair value, and subsequently carried at amortised cost using the effective interest method.

### 2.12 Fair value estimation of financial assets and liabilities

The fair values of financial instruments traded in active markets (such as exchange-traded and over-the-counter securities and derivatives) are based on quoted market prices at the balance sheet date. The quoted market prices used for financial assets are the current bid prices; the appropriate quoted market prices for financial liabilities are the current asking prices.

The fair values of financial instruments that are not traded in an active market are determined by using valuation techniques. The Group uses a variety of methods and makes assumptions that are based on market conditions existing at each balance sheet date. Where appropriate, quoted market prices or dealer quotes for similar instruments are used. Valuation techniques, such as discounted cash flow analyses, are also used to determine the fair values of the financial instruments.

The fair values of current financial assets and liabilities carried at amortised cost approximate their carrying amounts.

### 2.13 Leases

The Group leases certain property, plant and equipment from third parties and related parties.

#### (a) *Lessee - Finance leases*

Leases where the Group assumes substantially all risks and rewards incidental to ownership of the leased assets are classified as finance leases.

The leased assets and the corresponding lease liabilities (net of finance charges) under finance leases are recognised on the balance sheet as buildings and infrastructure and borrowings respectively, at the inception of the leases based on the lower of the fair value of the leased assets and the present value of the minimum lease payments.

Each lease payment is apportioned between the finance expense and the reduction of the outstanding lease liability. The finance expense is recognised in the income statement on a basis that reflects a constant periodic rate of interest on the finance lease liability.

# Notes To The Financial Statements

For the financial year ended 30 June 2009

## 2. Significant accounting policies (cont'd)

### 2.13 Leases (cont'd)

#### (b) *Lessee - Operating leases*

Leases of property, plant and equipment where substantially all risks and rewards incidental to ownership are retained by the lessors are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessors) are recognised in the income statement on a straight-line basis over the period of the lease.

Contingent rents are recognised as an expense in the income statement when incurred.

### 2.14 Inventories

Inventories are carried at the lower of cost and net realisable value. Cost is determined on a weighted average basis. The cost of finished goods comprises raw materials, direct labour, other direct costs and related production overheads (based on normal operating capacity) but excludes borrowing costs. Net realisable value is the estimated selling price in the ordinary course of business, less applicable variable selling expenses.

### 2.15 Income taxes

Current income tax for current and prior periods is recognised at the amount expected to be paid to or recovered from the tax authorities, using the tax rates and tax laws that have been enacted or substantively enacted by the balance sheet date.

Deferred income tax is recognised for all temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements except when the deferred income tax arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and affects neither accounting nor taxable profit or loss at the time of the transaction.

A deferred income tax liability is recognised on temporary differences arising on investments in subsidiaries, except where the Group is able to control the timing of the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

A deferred income tax asset is recognised to the extent that it is probable that future taxable profit will be available against which the deductible temporary differences and tax losses can be utilised.

Deferred income tax is measured:

- (i) at the tax rates that are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted by the balance sheet date; and
- (ii) based on the tax consequence that will follow from the manner in which the Group expects, at the balance sheet date, to recover or settle the carrying amounts of its assets and liabilities.

Current and deferred income taxes are recognised as income or expense in the income statement, except to the extent that the tax arises from a business combination or a transaction which is recognised directly in equity.

### 2.16 Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events, it is more likely than not that an outflow of resources will be required to settle the obligation and the amount has been reliably estimated. Provisions are not recognised for future operating losses.

Provisions are measured at the present value of the expenditure expected to be required to settle the obligation using the pre-tax discount rate that reflects the current market assessment of the time value of money and the risks specific to the obligation. The increase in the provision due to the passage of time is recognised in the income statement as finance expense.

Changes in the estimated timing or amount of the expenditure or discount rate are recognised in the income statement when the changes arise.

## 2. Significant accounting policies (cont'd)

### 2.17 Employee compensation

#### (a) *Defined contribution plans*

Defined contribution plans are post-employment benefit plans under which the Group pays fixed contributions into separate entities such as the Central Provident Fund on a mandatory, contractual or voluntary basis. The Group has no further payment obligations once the contributions have been paid. The Group's contributions are recognised as employee compensation expense when they are due, unless they can be capitalised as an asset.

#### (b) *Share-based compensation*

The Group operates an equity-settled, share-based compensation plan. The fair value of the employee services received in exchange for the grant of the options is recognised as an expense in the income statement with a corresponding increase in the share option reserve over the vesting period. The total amount to be recognised over the vesting period is determined by reference to the fair value of the options granted on the date of the grant. Non-market vesting conditions are included in the estimation of the number of shares under option that are expected to become exercisable on the vesting date. At each balance sheet date, the Group revises its estimates of the number of shares under option that are expected to become exercisable on the vesting date and recognises the impact of the revision of the estimates in the income statement, with a corresponding adjustment to the share option reserve over the remaining vesting period.

When the options are exercised, the proceeds received (net of transaction costs) and the related balance previously recognised in the share option reserve are credited to share capital account when new ordinary shares are issued.

### 2.18 Currency translation

#### (a) *Functional and presentation currency*

Items included in the financial statements of each entity in the Group are measured using the currency of the primary economic environment in which the entity operates ("functional currency"). The financial statements are presented in Singapore Dollars.

#### (b) *Transactions and balances*

Transactions in a currency other than the functional currency ("foreign currency") are translated into the functional currency using the exchange rates at the dates of the transactions. Currency translation differences from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at the closing rates at the balance sheet date are recognised in the income statement, unless they arise from borrowings in foreign currencies, other currency instruments designated and qualifying as net investment hedges and net investment in foreign operations. Those currency translation differences are recognised in the currency translation reserve in the consolidated financial statements and transferred to the income statement as part of the gain or loss on disposal of the foreign operation.

Non-monetary items measured at fair values in foreign currencies are translated using the exchange rates at the date when the fair values are determined.

# Notes To The Financial Statements

For the financial year ended 30 June 2009

## 2. Significant accounting policies (cont'd)

### 2.18 Currency translation (cont'd)

#### (c) *Translation of Group entities' financial statements*

The results and financial position of all the Group entities (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- (i) Assets and liabilities are translated at the closing exchange rates at the date of the balance sheet;
- (ii) Income and expenses are translated at average exchange rates (unless the average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case, income and expenses are translated using the exchange rates at the dates of the transactions); and
- (iii) All resulting currency translation differences are recognised in the currency translation reserve.

Fair value adjustments arising on the acquisition of foreign operations on or after 1 July 2005 are treated as assets and liabilities of the foreign operations and translated at the closing rates at the date of the balance sheet. For acquisitions prior to 1 July 2005, the exchange rates at the dates of acquisition are used.

### 2.19 Segment reporting

A business segment is a distinguishable component of the Group engaged in providing products or services that are subject to risks and returns that are different from those of other business segments. A geographical segment is a distinguishable component of the Group engaged in providing products or services within a particular economic environment that is subject to risks and returns that are different from those of segments operating in other economic environments.

### 2.20 Cash and cash equivalents

For the purpose of presentation in the consolidated cash flow statement, cash and cash equivalents include cash on hand, deposits with financial institutions which are subject to an insignificant risk of change in value, and bank overdrafts. Bank overdrafts are presented as current borrowings on the balance sheet.

### 2.21 Share capital

Ordinary shares are classified as equity.

### 2.22 Dividends to Company's Shareholders

Dividends to the Company's shareholders are recognised when the dividends are approved for payment.

### 2.23 Non-current assets held for sale

Non-current assets are classified as assets held for sale and carried at the lower of carrying amount and fair value less costs to sell if their carrying amount is recovered principally through a sale transaction rather than through continuing use. The assets are not depreciated or amortised while they are classified as held for sale. Any impairment loss on initial classification and subsequent measurement is recognised in the income statement. Any subsequent increase in fair value less costs to sell (not exceeding the accumulated impairment loss that has been previously recognised) is recognised in the income statement.

### 3. Critical accounting estimates, assumptions and judgements

Estimates, assumptions and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

#### (a) *Income taxes*

The Group is subject to income taxes in numerous jurisdictions. Significant judgement is required in determining the capital allowances and deductibility of certain expenses during the estimation of the provision for income taxes. There are many transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. The Group recognises liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax and deferred income tax provisions in the period in which such determination is made.

The Group is subject to capital gains tax in The People's Republic of China on its disposal of assets held-for-sale. In determining the tax liabilities, management is required to estimate the amount of capital gains that is subject to tax ("uncertain tax position"). As management believes that the tax position adopted by the Group is sustainable, no additional tax liabilities have been recognised on the uncertain tax position. The maximum tax exposure, if any, arising from the uncertain tax position is approximately \$805,000.

#### (b) *Impairment of investment in subsidiaries*

The Group follows the guidance of FRS 36 – Impairment of Assets in determining the indication of impairment of investments in subsidiaries and the recoverable amount of the investments. This determination requires significant judgement. In making this judgement, the Group evaluates, among other factors, the market, economic or legal environment in which the subsidiaries operate, and the range of economic conditions that will exist over the remaining duration of the investments which have an impact on the future cash flow projections.

#### (c) *Impairment of financial assets, available-for-sale*

The Group follows the guidance of FRS 39 – Financial Instruments: Recognition and Measurement in determining when an available-for-sale financial asset is considered impaired. This determination requires significant judgement. The Group evaluates, among other factors, the duration and extent to which the fair value of a financial asset is less than its cost and the financial health of and the near-term business outlook of the issuer of the instrument, including factors such as industry and sector performance, changes in technology and operational and financing cash flow.

### 4. Revenue

	<u>The Group</u>	
	2009	2008
	\$'000	\$'000
Sale of goods	61,783	104,449
Dividend income	204	1,283
	<u>61,987</u>	<u>105,732</u>

# Notes To The Financial Statements

For the financial year ended 30 June 2009

## 5. Other gains - net

	<u>The Group</u>	
	2009 \$'000	2008 \$'000
Assets held-for-sale		
- gain on disposal	4,211	-
- transfer from equity on disposal	(1,406)	-
	2,805	-
Interest income		
- bank deposits	1,029	918
- amounts due from related parties	822	360
	1,851	1,278
Currency exchange gains/(losses) – net	647	(525)
Loss on disposal of property, plant and equipment	(13)	(31)
Management fee income	144	138
Penalties received from related parties for shortfall on minimum purchases	663	-
Sundry income	443	470
	6,540	1,330

## 6. Employee compensation

	<u>The Group</u>	
	2009 \$'000	2008 \$'000
Wages and salaries	3,493	4,145
Employer's contribution to defined contribution plans including Central Provident Fund	249	284
Other benefits	35	1
	3,777	4,430

## 7. Finance expenses

	<u>The Group</u>	
	2009 \$'000	2008 \$'000
Interest expense		
- bank borrowings	40	32
- finance lease liabilities	9	9
	49	41

## 8. Other expenses

	<u>The Group</u>	
	2009	2008
	\$'000	\$'000
Included in other expenses are the following:		
Auditors' remuneration		
- auditors of the Company	236	225
- other auditors	28	31
- under-provision in preceding financial year	21	-
Allowance for impairment of non-trade receivables	2,620	-
Bad trade debts written off	304	38
Carriage, storage and packing	236	253
General expenses	164	50
Insurance	102	92
Listing expenses	47	81
Maintenance expenses	178	444
Material handling	250	364
Rental on operating leases	394	382
Telecommunication expenses	98	121
Utilities	815	834
	<hr/>	<hr/>

## 9. Income taxes

### (a) Income tax expense

	<u>The Group</u>	
	2009	2008
	\$'000	\$'000
Tax expense attributable to profit is made up of:		
Current income tax		
- Singapore	170	240
- Foreign	145	-
Deferred income tax	762	620
	<hr/>	<hr/>
	1,077	860
Under/(Over) provision in prior financial years		
- Current income tax	102	(71)
- Deferred income tax	(89)	178
	<hr/>	<hr/>
	1,090	967

The tax expense on profit differs from the amount that would arise using the Singapore standard rate of income tax as explained below:

	<u>The Group</u>	
	2009	2008
	\$'000	\$'000
Profit before tax	<hr/>	<hr/>
	2,188	5,716
Tax calculated at tax rate of 17% (2008: 18%)	372	1,029
Effects of:		
- partial tax exemption	(6)	(55)
- different tax rates in other countries	(378)	184
- change in Singapore tax rate	(10)	-
- income not subject to tax	(241)	(389)
- expenses not deductible for tax purposes	554	426
- deferred tax asset not recognised	912	-
- utilisation of previously unrecognised tax losses	(156)	(274)
- other	30	(61)
Tax charge	<hr/>	<hr/>
	1,077	860

# Notes To The Financial Statements

For the financial year ended 30 June 2009

## 9. Income taxes (cont'd)

### (b) Movement in current income tax liabilities

	<u>The Group</u>		<u>The Company</u>	
	2009 \$'000	2008 \$'000	2009 \$'000	2008 \$'000
Beginning of financial year	3,050	3,234	363	417
Income tax paid	(797)	(353)	(463)	(124)
Tax expense	315	240	6	70
Under/(Over) provision in prior financial year	102	(71)	103	-
End of financial year	<u>2,670</u>	<u>3,050</u>	<u>9</u>	<u>363</u>

## 10. Earnings per share

### (a) Basic earnings per share

Basic earnings per share is calculated by dividing the net profit attributable to equity holders of the Company by the weighted average number of ordinary shares outstanding during the financial year.

	2009	2008
Net profit attributable to equity holders of the Company (\$'000)	<u>3,519</u>	<u>4,523</u>
Weighted average number of ordinary shares outstanding for basic earnings per share ('000)	<u>405,488</u>	<u>405,488</u>
Basic earnings per share (cents per share)	<u>0.87</u>	<u>1.12</u>

### (b) Diluted earnings per share

For the purpose of calculating diluted earnings per share, profit attributable to equity holders of the Company and the weighted average number of ordinary shares outstanding are adjusted for the effects of all dilutive potential ordinary shares. The dilutive potential ordinary shares are ordinary shares which arise from the assumed exercise of share options.

For the share options, the weighted average number of shares in issue has been adjusted as if all dilutive share options were exercised. The number of shares that could have been issued upon the exercise of all dilutive share options less the number of shares that could have been issued at fair value (determined as the Company's average share price for the financial year) for the same total proceeds is added to the denominator as the number of shares issued for no consideration. No adjustment is made to the net profit.

## 10. Earnings per share (cont'd)

### (b) Diluted earnings per share (cont'd)

Diluted earnings per share attributable to equity holders of the Company is calculated as follows:

	2009	2008
Net profit attributable to equity holders of the Company (\$'000)	<u>3,519</u>	<u>4,523</u>
Weighted average number of ordinary shares outstanding for basic earnings per share ('000)	405,488	405,488
Adjustment for share options ('000)	-	142
	<u>405,488</u>	<u>405,630</u>
Diluted earnings per share (cents per share)	<u>0.87</u>	<u>1.12</u>

For the financial year ended 30 June 2009, all outstanding share options are anti-dilutive and have been ignored in calculating diluted earnings per share.

## 11. Cash and cash equivalents

	<u>The Group</u>		<u>The Company</u>	
	2009	2008	2009	2008
	\$'000	\$'000	\$'000	\$'000
Cash at bank and on hand	4,520	3,450	220	388
Short-term bank deposits	61,348	48,014	34,252	14,270
	<u>65,868</u>	<u>51,464</u>	<u>34,472</u>	<u>14,658</u>

Short-term bank deposits at the balance sheet date had an average maturity of 7 days to 3 months (2008: 7 days to 3 months) from the end of the financial year with the following weighted average effective interest rates:

	<u>The Group</u>		<u>The Company</u>	
	2009	2008	2009	2008
	%	%	%	%
Singapore Dollar	0.10	0.57	0.10	0.57
United States Dollar	0.96	1.72	0.96	1.72
Chinese Renminbi	1.66	2.75	-	-

For the purpose of the consolidated cash flow statement, the consolidated cash and cash equivalents comprise the following:

	<u>The Group</u>	
	2009	2008
	\$'000	\$'000
Cash and bank balances (as above)	65,868	51,464
Less: Bank overdraft (Note 21)	-	(140)
Cash and cash equivalents per consolidated cash flow statement	<u>65,868</u>	<u>51,324</u>

# Notes To The Financial Statements

For the financial year ended 30 June 2009

## 12. Trade and other receivables - current

	The Group		The Company	
	2009 \$'000	2008 \$'000	2009 \$'000	2008 \$'000
Trade receivables				
- Related parties	19,680	18,442	-	-
- Non-related parties	3,338	10,636	-	-
	<u>23,018</u>	<u>29,078</u>	-	-
Less: Allowance for impairment of receivables – non-related parties	(97)	(44)	-	-
Trade receivables - net	<u>22,921</u>	<u>29,034</u>	-	-
Non-trade receivables				
- Subsidiaries	-	-	29,375	38,929
- Related parties	295	40	46	34
- Non-related parties	2,812	1,963	3	-
	<u>3,107</u>	<u>2,003</u>	<u>29,424</u>	<u>38,963</u>
Less: Allowance for impairment of receivables – non-related parties	(2,620)	-	-	-
Non-trade receivables – net	<u>487</u>	<u>2,003</u>	<u>29,424</u>	<u>38,963</u>
Loans to subsidiaries	-	-	44,032	42,297
Less: Allowance for impairment of loan to subsidiaries	-	-	(12,932)	(9,737)
Loans to subsidiaries – net	-	-	<u>31,100</u>	<u>32,560</u>
	<u>23,408</u>	<u>31,037</u>	<u>60,524</u>	<u>71,523</u>

The loans to subsidiaries and non-trade receivables from subsidiaries and related parties are unsecured, interest-free and repayable on demand, with the exception of a loan to a subsidiary that bears interest at 8.25% per annum.

## 13. Inventories

	The Group	
	2009 \$'000	2008 \$'000
Raw materials and consumables	2,313	3,337
Finished goods	1,956	6,524
	<u>4,269</u>	<u>9,861</u>

Write-down of inventories amounting to \$923,000 (2008: \$156,000) has been included in “purchases of inventories” in the income statement. During the current financial year, the Group has recognised a reversal of \$5,000 (2008: \$110,000), being part of an inventory write-down made in previous financial years, as the inventories were sold above the carrying amounts in the financial year ended 30 June 2009. The reversal has been included in “purchases of inventories” in the income statement.

## 14. Other current assets

	<u>The Group</u>		<u>The Company</u>	
	2009 \$'000	2008 \$'000	2009 \$'000	2008 \$'000
Tax recoverable	18	18	14	14
Deposits	85	73	27	25
Prepayments	97	100	2	1
Others	-	153	-	-
	<u>200</u>	<u>344</u>	<u>43</u>	<u>40</u>

## 15. Assets held-for-sale

	<u>The Group</u>	
	2009 \$'000	2008 \$'000
Beginning of financial year	21,641	6,805
Reclassified from financial assets, available-for-sale (Note 16)	-	14,836
Disposals	<u>(21,641)</u>	-
End of financial year	<u>-</u>	<u>21,641</u>

At the balance sheet date, assets held-for-sale included unquoted equity interests in the following:

	<u>The Group</u>	
	2009 \$'000	2008 \$'000
Zhejiang Victor Motorcycle Co., Ltd [Note (a) below]	-	6,805
Hefei Jianghuai Automotive Co., Ltd [Note (b) below]	-	14,836
	<u>-</u>	<u>21,641</u>

- (a) In the financial year ended 30 June 2005, the Group entered into a conditional sale and purchase agreement with a third party to dispose of its 25% equity interest in Zhejiang Victor Motorcycle Co., Ltd (“Victor”) for a cash consideration of approximately \$8.84 million (RMB 43.75 million). The disposal of Victor was completed in the current financial year. As a result of the delay to the completion of the disposal of Victor, the Group negotiated and received an additional \$1.90 million in addition to the original consideration of \$8.84 million.
- (b) In the financial year ended 30 June 2008, the Group entered into a conditional sale and purchase agreement with a third party to dispose of its 25% equity interest in Hefei Jianghuai Automotive Co., Ltd (“HFJH”) for a cash consideration of approximately \$15.21 million (RMB 73.81 million). The disposal of HFJH was completed in the current financial year.

# Notes To The Financial Statements

For the financial year ended 30 June 2009

## 16. Financial assets, available-for-sale

	<u>The Group</u>	
	2009 \$'000	2008 \$'000
Beginning of financial year	64,861	149,980
Additions	-	882
Impairment losses	(882)	-
Reclassified to assets held-for-sale (Note 15)	-	(14,836)
Fair value gains/(losses) recognised in equity	<u>34,468</u>	<u>(71,165)</u>
End of financial year	<u>98,447</u>	<u>64,861</u>

Available-for-sale financial assets are analysed as follows:

	<u>The Group</u>	
	2009 \$'000	2008 \$'000
Listed securities – The People’s Republic of China [Note (a) below]	98,447	63,979
Unlisted securities – United States of America [Note (b) below]	-	-
Unlisted securities – Singapore [Note (c) below]	-	882
	<u>98,447</u>	<u>64,861</u>

- (a) The quoted investment of \$98,447,000 (2008: \$63,979,000) represents a 6.16% (2008: 6.16%) equity interest held by the Group in Anhui Jianghuai Automobile Co., Ltd (“AHJH”) as at 30 June 2009. Investments in AHJH have been classified as current assets as at 30 June 2009 as the Group has commenced disposing of its investments in AHJH in the subsequent financial year (Note 34).
- (b) The unquoted investment with a carrying amount of \$396 (2008: \$396) is made up of 26,000 ordinary shares at US\$0.50 each in Visioneering Inc., a company incorporated in the United States of America. The Group holds an equity interest of less than 1% in Visioneering Inc. as at 30 June 2009. There has been no change in the Group’s interest between 1 July 2008 and 30 June 2009.
- (c) These unquoted investments relate to companies incorporated in Singapore. In the current financial year, the Group recognised impairment losses of \$882,000 (2008: Nil) against these investments in financial assets, available-for-sale.

## 17. Other receivables - non-current

	<u>The Group</u>		<u>The Company</u>	
	2009 \$'000	2008 \$'000	2009 \$'000	2008 \$'000
Advance to a subsidiary	-	-	39,735	39,735
Less: Allowance for impairment of advance to a subsidiary	-	-	(39,735)	(39,735)
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

Advance to a subsidiary is unsecured, interest-free and repayments are not expected within the next 12 months. At the balance sheet date, the carrying amounts of non-current other receivables approximate their fair values.

## 18. Investments in subsidiaries

	<u>The Company</u>	
	2009 \$'000	2008 \$'000
Equity investments at cost	52,427	52,427
Less: Allowance for impairment losses	(5,817)	(6,154)
	<u>46,610</u>	<u>46,273</u>

Details of subsidiaries are provided as follows:

<u>Name of companies</u>	<u>Principal activities</u>	<u>Country of business/ incorporation</u>	<u>Equity holding</u>	
			2009 %	2008 %
<i>Held directly by the Company:</i>				
Bright Steel Pte Ltd <sup>(1)</sup>	Investment holding	Singapore	100	100
Ternair Jaya Sdn. Bhd. <sup>(3)</sup>	Investment holding	Malaysia	100	100
Arbon Investment Pte Ltd <sup>(1)</sup>	Investment holding	Singapore	100	100
Aarau Investment Pte Ltd <sup>(1)</sup>	Investment holding	Singapore	100	100
Grenchen Investment Pte Ltd <sup>(1)</sup>	Investment holding	Singapore	100	100
Kloten Investment Pte Ltd <sup>(1)</sup>	Investment holding	Singapore	100	100
LAP Trading & Marketing Pte Ltd <sup>(1)</sup>	Trading of scrap metal	Singapore	100	100
Advent Electronics Pte Ltd <sup>(1)</sup>	Design-in and distribution of semiconductors and related components	Singapore	53	53
Angkasa Transport Equipment Sdn. Bhd. <sup>(3)</sup>	Investment holding	Malaysia	100	100
Clarington Investment Pte Ltd <sup>(1)</sup>	Investment holding	Singapore	100	100
Halton Investment Pte Ltd <sup>(1)</sup>	Investment holding	Singapore	100	100
LAP Investment Pte Ltd <sup>(1)</sup>	Investment holding	Singapore	100	100
Lion Asiapac Management Consultancy (Shanghai) Co., Ltd <sup>(2)</sup>	Management consultancy	The People's Republic of China	100	100

# Notes To The Financial Statements

For the financial year ended 30 June 2009

## 18. Investments in subsidiaries (cont'd)

<u>Name of companies</u>	<u>Principal activities</u>	<u>Country of business/ incorporation</u>	<u>Equity holding</u>	
			2009 %	2008 %
<i>Held by subsidiaries:</i>				
Lion Containers Sdn. Bhd. <sup>(3)</sup>	Manufacture and sale of dry cargo containers (Ceased operations during the financial year ended 30 June 2000)	Malaysia	100	100
Advent Electronics (M) Sdn. Bhd. <sup>(2)</sup>	Design-in and distribution of semiconductors and related components	Malaysia	100	100
Advent Infotech Private Limited <sup>(2)</sup>	Trading and distribution of semiconductors and related components	India	80	80
Compact Energy Sdn. Bhd. <sup>(3)</sup>	Limestone processing	Malaysia	100	100

(1) Audited by PricewaterhouseCoopers LLP, Singapore.

(2) Audited by other firms. These companies are not significant subsidiaries as defined under Rule 718 of the SGX-ST Listing Manual.

(3) Audited by Ernst & Young, Malaysia.

## 19. Property, plant and equipment

	<u>Buildings and infrastructure</u> \$'000	<u>Plant and machinery</u> \$'000	<u>Office equipment and vehicles</u> \$'000	<u>Furniture and fittings</u> \$'000	<u>Construction- in-progress</u> \$'000	<u>Total</u> \$'000
<b>The Group</b>						
<b>2009</b>						
<i>Cost</i>						
Beginning of financial year	404	17,314	1,259	369	472	19,818
Currency translation differences	(4)	(165)	(3)	(2)	(5)	(179)
Additions	5	11	17	19	4,349	4,401
Adjustment	-	(37)	-	-	(5)	(42)
Disposals	-	-	(476)	(141)	-	(617)
End of financial year	<u>405</u>	<u>17,123</u>	<u>797</u>	<u>245</u>	<u>4,811</u>	<u>23,381</u>
<i>Accumulated depreciation</i>						
Beginning of financial year	25	1,677	994	196	-	2,892
Currency translation differences	-	(30)	(2)	(1)	-	(33)
Depreciation charge	20	1,311	83	43	-	1,457
Disposals	-	-	(377)	(71)	-	(448)
End of financial year	<u>45</u>	<u>2,958</u>	<u>698</u>	<u>167</u>	<u>-</u>	<u>3,868</u>
<i>Net book value</i>						
End of financial year	<u>360</u>	<u>14,165</u>	<u>99</u>	<u>78</u>	<u>4,811</u>	<u>19,513</u>
<b>2008</b>						
<i>Cost</i>						
Beginning of financial year	389	18,200	1,296	304	-	20,189
Currency translation differences	(24)	(1,109)	(17)	(6)	-	(1,156)
Additions	39	240	101	141	472	993
Disposals	-	(17)	(121)	(70)	-	(208)
End of financial year	<u>404</u>	<u>17,314</u>	<u>1,259</u>	<u>369</u>	<u>472</u>	<u>19,818</u>
<i>Accumulated depreciation</i>						
Beginning of financial year	5	352	883	227	-	1,467
Currency translation differences	(1)	(74)	(7)	(3)	-	(85)
Depreciation charge	21	1,400	174	40	-	1,635
Disposals	-	(1)	(56)	(68)	-	(125)
End of financial year	<u>25</u>	<u>1,677</u>	<u>994</u>	<u>196</u>	<u>-</u>	<u>2,892</u>
<i>Net book value</i>						
End of financial year	<u>379</u>	<u>15,637</u>	<u>265</u>	<u>173</u>	<u>472</u>	<u>16,926</u>

The carrying amount of buildings held under finance lease at 30 June 2009 amounted to \$151,000 (2008: \$161,000).

# Notes To The Financial Statements

For the financial year ended 30 June 2009

## 19. Property, plant and equipment (cont'd)

	Office equipment and vehicles \$'000	Furniture and fittings \$'000	Total \$'000
<u>The Company</u>			
<b>2009</b>			
<i>Cost</i>			
Beginning of financial year	435	108	543
Additions	4	2	6
Disposals	(40)	-	(40)
End of financial year	399	110	509
<i>Accumulated depreciation</i>			
Beginning of financial year	423	107	530
Depreciation charge	9	1	10
Disposals	(40)	-	(40)
End of financial year	392	108	500
<i>Net book value</i>			
End of financial year	7	2	9
<b>2008</b>			
<i>Cost</i>			
Beginning of financial year	430	106	536
Additions	5	2	7
End of financial year	435	108	543
<i>Accumulated depreciation</i>			
Beginning of financial year	363	106	469
Depreciation charge	60	1	61
End of financial year	423	107	530
<i>Net book value</i>			
End of financial year	12	1	13

## 20. Trade and other payables

	<u>The Group</u>		<u>The Company</u>	
	2009	2008	2009	2008
	\$'000	\$'000	\$'000	\$'000
Trade payables – non-related parties	3,566	10,200	-	-
Non-trade payables to:				
- Subsidiaries	-	-	44,649	30,107
- Related parties	126	393	-	-
- Non-related parties	1,072	971	58	37
	1,198	1,364	44,707	30,144
Accrual for operating expenses	999	342	331	297
Deposits received for assets held-for-sale	-	10,735	-	-
	5,763	22,641	45,038	30,441

The non-trade balances payable to subsidiaries and related parties are unsecured, interest-free and repayable upon demand.

## 21. Borrowings

	<u>The Group</u>	
	2009	2008
	\$'000	\$'000
<i>Current</i>		
Bank overdraft (unsecured)	-	140
Bank loans (unsecured)	-	1,318
Finance lease liabilities (Note 22)	34	34
	<u>34</u>	<u>1,492</u>
<i>Non-current</i>		
Finance lease liabilities (Note 22)	51	86
	<u>51</u>	<u>86</u>
Total borrowings	<u>85</u>	<u>1,578</u>

(a) Security granted

Finance lease liabilities of the Group are secured by the rights to the leased assets, which will revert to the lessor in the event of default by the Group.

(b) Fair values of non-current borrowings

The fair values of non-current borrowings are determined from a discounted cash flow analysis, using a discount rate based on the borrowing rate which the directors expect would be available to the Group at the balance sheet date.

At the balance sheet date, the carrying amounts of borrowings approximated their fair values.

## 22. Finance lease liabilities

The Group leases building and infrastructure from related parties under finance leases. The lease agreements do not have renewal clauses but provide the Group with options to purchase the leased assets at nominal values at the end of the lease term.

	<u>The Group</u>	
	2009	2008
	\$'000	\$'000
Minimum lease payments due		
- Not later than one year	43	43
- Between one and five years	64	108
	<u>107</u>	<u>151</u>
Less: Future finance charges	(22)	(31)
Present value of finance lease liabilities	<u>85</u>	<u>120</u>

The present value of finance lease liabilities is analysed as follows:

	<u>The Group</u>	
	2009	2008
	\$'000	\$'000
Not later than one year (Note 21)	34	34
Between one and five years (Note 21)	51	86
	<u>85</u>	<u>120</u>

# Notes To The Financial Statements

For the financial year ended 30 June 2009

## 23. Deferred income taxes

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current income tax assets against current income tax liabilities and when the deferred income taxes relate to the same fiscal authority. The amounts, determined after appropriate offsetting, are shown on the balance sheets as follows:

	<u>The Group</u>		<u>The Company</u>	
	2009 \$'000	2008 \$'000	2009 \$'000	2008 \$'000
<b>Deferred income tax assets</b>				
- to be recovered after one year	-	51	-	-
<b>Deferred income tax liabilities</b>				
- to be settled within one year	9,058	-	-	-
- to be settled after one year	1,461	4,617	386	172
	<u>10,519</u>	<u>4,617</u>	<u>386</u>	<u>172</u>

Movements in deferred income tax account is as follows:

	<u>The Group</u>		<u>The Company</u>	
	2009 \$'000	2008 \$'000	2009 \$'000	2008 \$'000
Beginning of financial year	4,566	10,762	172	-
Effects of change in Singapore tax	(10)	-	(10)	-
Currency translation differences	(9)	(26)	-	-
Tax charge/(credited) to:				
- income statement	683	798	224	172
- equity	5,289	(6,968)	-	-
End of financial year	<u>10,519</u>	<u>4,566</u>	<u>386</u>	<u>172</u>

Deferred income tax debited against/(credited) to equity [Note 25(b)(iii)] is as follows:

	<u>The Group</u>	
	2009 \$'000	2008 \$'000
Fair value reserve	<u>5,289</u>	<u>(6,968)</u>

Deferred income tax assets are recognised for tax losses and capital allowances carried forward to the extent that realisation of the related tax benefits through future taxable profits is probable. The Group has unrecognised tax losses of \$22,971,000 (2008: \$18,973,000) and capital allowances of \$10,008,000 (2008: \$10,105,000) at the balance sheet date which can be carried forward and used to offset against future taxable income subject to meeting certain statutory requirements by those companies with unrecognised tax losses and capital allowances in their respective countries of incorporation. The tax losses have no expiry date except for an amount of \$Nil (2008: \$463,000) which will expire between 31 December 2009 and 31 December 2011.

### 23. Deferred income taxes (cont'd)

The movement in deferred income tax assets and liabilities (prior to offsetting of balances within the same tax jurisdiction) is as follows:

#### The Group

##### *Deferred income tax liabilities*

	<u>Accelerated tax depreciation</u> \$'000	<u>Fair value gain</u> \$'000	<u>Foreign income not remitted</u> \$'000	<u>Total</u> \$'000
<b>2009</b>				
Beginning of financial year	962	3,776	172	4,910
Effects of change in Singapore tax rate	-	-	(10)	(10)
Currency translation differences	(14)	-	-	(14)
Charged/(Credited) to				
- income statement	481	(7)	224	698
- equity	-	5,289	-	5,289
End of financial year	<u>1,429</u>	<u>9,058</u>	<u>386</u>	<u>10,873</u>
<b>2008</b>				
Beginning of financial year	18	10,744	-	10,762
Currency translation differences	(38)	-	-	(38)
Charged/(Credited) to				
- income statement	982	-	172	1,154
- equity	-	(6,968)	-	(6,968)
End of financial year	<u>962</u>	<u>3,776</u>	<u>172</u>	<u>4,910</u>

##### *Deferred income tax assets*

	<u>Provision</u> \$'000	<u>Unrealised foreign exchange losses</u> \$'000	<u>Tax losses</u> \$'000	<u>Total</u> \$'000
<b>2009</b>				
Beginning of financial year	-	(293)	(51)	(344)
Currency translation differences	-	3	2	5
(Credited)/Charged to income statement	(15)	(49)	49	(15)
End of financial year	<u>(15)</u>	<u>(339)</u>	<u>-</u>	<u>(354)</u>
<b>2008</b>				
Beginning of financial year	-	-	-	-
Currency translation differences	-	12	-	12
Credited to income statement	-	(305)	(51)	(356)
End of financial year	<u>-</u>	<u>(293)</u>	<u>(51)</u>	<u>(344)</u>

# Notes To The Financial Statements

For the financial year ended 30 June 2009

## 23. Deferred income taxes (cont'd)

### The Company

#### *Deferred income tax liabilities*

	Foreign income <u>not remitted</u> \$'000
<b>2009</b>	
Beginning of financial year	172
Effects of change in Singapore tax rate	(10)
Charged to income statement	<u>224</u>
End of financial year	<u>386</u>
<b>2008</b>	
Beginning of financial year	-
Charged to income statement	<u>172</u>
End of financial year	<u>172</u>

## 24. Share capital

	No of issued ordinary <u>shares</u> '000	<u>Amount</u> \$'000
<u>The Group and Company</u>		
<b>2009</b>		
Beginning and end of financial year	<u>405,488</u>	<u>47,487</u>
<b>2008</b>		
Beginning and end of financial year	<u>405,488</u>	<u>47,487</u>

All issued ordinary shares are fully paid. There is no par value for these ordinary shares.

### (a) Share options

The LAP Share Option Scheme (the "Scheme") was approved by the members of the Company at an Extraordinary General Meeting held on 20 September 2000.

The exercise price of the options is determined at the average of the last done prices of the Company's ordinary shares on the Singapore Exchange for three market days prior to the date of grant ("Market Price") or a price which is set at a discount to the Market Price, provided that the maximum discount shall not exceed 20% of the Market Price and that the offer is approved by the Company's shareholders.

The options may be exercised in full or in part in respect of 1,000 shares or a multiple thereof, on the payment of the exercise price. The Group has no legal or constructive obligation to repurchase or settle the options in cash.

## 24. Share capital (cont'd)

(a) *Share options (cont'd)*

Movement in the number of unissued ordinary shares under option and their exercise prices are as follows:

The Group and Company	← No. of ordinary shares under option →				Exercise price	Exercise period
	Beginning of financial year	Granted during financial year	Lapsed during financial year	End of financial year		
<b>2009</b>						
2005 Options	142,500	-	(112,500)	30,000	\$0.16	27.5.2006 - 26.5.2010
2007 Options	525,000	-	(112,500)	412,500	\$0.24	30.11.2008 - 29.11.2012
	<u>667,500</u>	<u>-</u>	<u>(225,000)</u>	<u>442,500</u>		
<b>2008</b>						
2005 Options	157,500	-	(15,000)	142,500	\$0.16	27.5.2006 - 26.5.2010
2007 Options	-	525,000	-	525,000	\$0.24	30.11.2008 - 29.11.2012
	<u>157,500</u>	<u>525,000</u>	<u>(15,000)</u>	<u>667,500</u>		

(b) *Warrants*

	No. of warrants	
	2009 '000	2008 '000
Beginning of financial year	-	157,877
Expired during financial year	-	(157,877)
End of financial year	<u>-</u>	<u>-</u>

The warrants issued entitle the holder to subscribe for one new ordinary share at the exercise price of \$0.25 each. All warrants have expired as at 30 June 2008.

## 25. Other reserves

(a) *Composition:*

	The Group		The Company	
	2009 \$'000	2008 \$'000	2009 \$'000	2008 \$'000
Capital reduction reserve	13,543	13,543	13,543	13,543
Capital redemption reserve	105	105	-	-
Fair value reserve	43,618	13,764	-	-
Currency translation reserve	(1,476)	(2,948)	-	-
Enterprise development reserve	-	1,906	-	-
General reserve	5,621	11,443	-	-
Consolidation reserve	(36)	7,583	-	-
Capital reserve	2,112	2,112	-	-
	<u>63,487</u>	<u>47,508</u>	<u>13,543</u>	<u>13,543</u>

# Notes To The Financial Statements

For the financial year ended 30 June 2009

## 25. Other reserves (cont'd)

### (b) Movements:

		<u>The Group and Company</u>	
		2009	2008
		\$'000	\$'000
(i)	<b>Capital reduction reserve</b> [Note (a) below] Beginning and end of financial year	<u>13,543</u>	<u>13,543</u>
		<u>The Group</u>	
		2009	2008
		\$'000	\$'000
(ii)	<b>Capital redemption reserve</b> [Note (b) below] Beginning and end of financial year	<u>105</u>	<u>105</u>
(iii)	<b>Fair value reserve</b> Beginning of financial year Financial assets, available-for-sale - fair value gains/(losses) (Note 16) - deferred tax on fair value (gains)/losses (Note 23)  Transfer to income statement on disposal of assets held-for-sale Transfer to income statement on impairment of financial assets, available-for-sale taken to equity in the previous financial year End of financial year	<u>43,618</u>	<u>13,764</u>
(iv)	<b>Currency translation reserve</b> Beginning of financial year Net currency translation differences of financial statements of foreign subsidiaries  Transfer to income statement on disposal of assets held-for-sale End of financial year	<u>(1,476)</u>	<u>(2,948)</u>
(v)	<b>Enterprise development reserve</b> [Note (c) below] Beginning of financial year Transfer to retained earnings on disposal of assets held-for-sale End of financial year	<u>-</u>	<u>1,906</u>
(vi)	<b>General reserve</b> [Note (c) below] Beginning of financial year Transfer to retained earnings on disposal of assets held-for-sale End of financial year	<u>5,621</u>	<u>11,443</u>
(vii)	<b>Consolidation reserve</b> [Note (d) below] Beginning of financial year Transfer to retained earnings on disposal of assets held-for-sale End of financial year	<u>(36)</u>	<u>7,583</u>
(viii)	<b>Capital reserve</b> [Note (e) below] Beginning and end of financial year	<u>2,112</u>	<u>2,112</u>

## 25. Other reserves (cont'd)

### (b) *Movements:* (cont'd)

Total transfers to retained earnings during the current financial year is analysed as follows:

	<u>The Group</u>	
	2009	2008
	\$'000	\$'000
Transfers from		
- enterprise development reserve	1,906	-
- general reserve	5,822	-
- consolidation reserve	7,619	-
	<u>15,347</u>	<u>-</u>

- (a) In the financial year ended 30 June 2004, the Company conducted a capital reduction exercise to write off accumulated losses of the Company as at 30 June 2003. The excess of such write off is taken directly to the capital reduction reserve.
- (b) The capital redemption reserve pertains to the redemption of redeemable preference shares by a subsidiary and is not available for payment of dividends.
- (c) The enterprise development reserve and the general reserve are maintained by companies held as assets held-for-sale and financial assets, available-for-sale in accordance with the accounting regulations in The People's Republic of China and are not available for the payment of cash dividends. The amounts shown represent the Group's share of the reserves.
- (d) The consolidation reserve arose from acquisition of interests in subsidiaries and assets held-for-sale and financial assets, available-for-sale.
- (e) The capital reserve arose from bonus share issue through retained earnings by a subsidiary.

## 26. Retained earnings

Movement in retained earnings for the Company is as follows:

	<u>The Company</u>	
	2009	2008
	\$'000	\$'000
Beginning of financial year	40,501	19,643
Net (loss)/profit	(1,251)	24,913
Dividends paid (Note 27)	(4,055)	(4,055)
End of financial year	<u>35,195</u>	<u>40,501</u>

Movement in retained earnings for the Group is shown in the Consolidated Statement of Changes in Equity.

# Notes To The Financial Statements

For the financial year ended 30 June 2009

## 27. Dividends

	<u>The Group and Company</u>	
	2009	2008
	\$'000	\$'000
Ordinary dividends paid		
Final exempt (one-tier) dividend paid in respect of the previous financial year of 1.0 cent (2008: 1.0 cent) per share	<u>4,055</u>	<u>4,055</u>

At the Annual General Meeting of the Company to be held on 23 October 2009, a final exempt (one-tier) ordinary dividend of 1.0 cent per share amounting to a total of \$4,054,877 will be recommended, subject to approval by shareholders. These financial statements do not reflect this dividend, which will be accounted for in shareholders' equity as an appropriation of retained earnings in the financial year ending 30 June 2010.

## 28. Commitments

### (a) Capital commitments

Capital expenditure contracted for at the balance sheet date but not recognised in the financial statements are as follows:

	<u>The Group</u>	
	2009	2008
	\$'000	\$'000
Property, plant and equipment	<u>6,364</u>	<u>4,121</u>

### (b) Operating lease commitments – where the Group is a lessee

The Group leases land, office space and office equipment under non-cancellable operating lease agreements. The leases have varying terms, escalation clauses and renewals rights.

The future minimum lease payables under non-cancellable operating leases contracted for at the balance sheet date but not recognised as liabilities, are as follows:

	<u>The Group</u>	
	2009	2008
	\$'000	\$'000
Not later than one year	227	248
Between one and five years	448	148
Later than five years	1,872	-
	<u>2,547</u>	<u>396</u>

## 29. Contingent liabilities

### Guarantees issued

	<u>The Company</u>	
	2009	2008
	\$'000	\$'000
Unsecured guarantees given to banks and suppliers in respect of trade obligations of subsidiaries	<u>14,921</u>	<u>22,528</u>

The Company has also issued letters of financial support to certain subsidiaries so as to enable them to operate as going concerns for the foreseeable future and to meet their liabilities as and when they fall due within the next twelve months. The directors are of the view that no material liabilities will arise from the guarantees.

### 30. Financial risk management

#### *Financial risk factors*

The Group's activities expose it to market risk (including currency risk, interest rate risk and price risk), credit risk and liquidity risk. The Group's overall risk management strategy seeks to minimise potential adverse effects from the unpredictability of financial markets on the Group's financial performance.

The Board of Directors is responsible for setting the objectives and underlying principles of financial risk management for the Group, and management is responsible for the overall financial risk management.

#### (a) Market risk

##### (i) Currency risk

The Group operates in Asia with dominant operations in Singapore, Malaysia and The People's Republic of China. Entities in the Group regularly transact in currencies other than their respective functional currencies ("foreign currencies").

The Group is exposed to currency translation risk on the net assets in foreign operations in Malaysia and The People's Republic of China. These currency exposures are monitored on a regular basis.

The Group's currency exposure based on the information provided to key management is as follows:

	SGD \$'000	USD \$'000	RMB \$'000	MYR \$'000	Other \$'000	Total \$'000
<u>At 30 June 2009</u>						
<b>Financial assets</b>						
Cash and cash equivalents	34,534	2,556	27,177	1,591	10	65,868
Trade and other receivables	11,290	2,270	-	9,573	275	23,408
Other financial assets	60	-	-	7	18	85
	<u>45,884</u>	<u>4,826</u>	<u>27,177</u>	<u>11,171</u>	<u>303</u>	<u>89,361</u>
<b>Financial liabilities</b>						
Borrowings	-	-	-	85	-	85
Trade and other payables	981	1,697	-	2,778	307	5,763
	<u>981</u>	<u>1,697</u>	<u>-</u>	<u>2,863</u>	<u>307</u>	<u>5,848</u>
<b>Net financial assets/(liabilities)</b>	44,903	3,129	27,177	8,308	(4)	83,513
Net financial (assets)/liabilities denominated in the respective entities' functional currencies	<u>(63,912)</u>	<u>(10,853)</u>	<u>(17,564)</u>	<u>(15,255)</u>	<u>8</u>	<u>(107,576)</u>
<b>Currency exposure on financial assets and liabilities</b>	<u>(19,009)</u>	<u>(7,724)</u>	<u>9,613</u>	<u>(6,947)</u>	<u>4</u>	<u>(24,063)</u>

# Notes To The Financial Statements

For the financial year ended 30 June 2009

## 30. Financial risk management (cont'd)

### (a) Market risk (cont'd)

#### (i) Currency risk (cont'd)

	SGD \$'000	USD \$'000	RMB \$'000	MYR \$'000	Other \$'000	Total \$'000
<u>At 30 June 2008</u>						
<b>Financial assets</b>						
Cash and cash equivalents	15,228	756	34,089	1,355	36	51,464
Trade and other receivables	13,962	10,864	1,283	4,204	724	31,037
Other financial assets	73	-	-	-	-	73
	<u>29,263</u>	<u>11,620</u>	<u>35,372</u>	<u>5,559</u>	<u>760</u>	<u>82,574</u>
<b>Financial liabilities</b>						
Borrowings	340	1,112	-	120	6	1,578
Trade and other payables	1,228	6,947	10,734	3,120	612	22,641
	<u>1,568</u>	<u>8,059</u>	<u>10,734</u>	<u>3,240</u>	<u>618</u>	<u>24,219</u>
<b>Net financial assets</b>	27,695	3,561	24,638	2,319	142	58,355
Net financial (assets) denominated in the respective entities' functional currencies	<u>(40,868)</u>	<u>(10,200)</u>	<u>(9,783)</u>	<u>(9,334)</u>	-	<u>(70,185)</u>
<b>Currency exposure on financial assets and liabilities</b>	<u>(13,173)</u>	<u>(6,639)</u>	<u>14,855</u>	<u>(7,015)</u>	<u>142</u>	<u>(11,830)</u>

The Company's currency exposure based on the information provided to key management is as follows:

	SGD \$'000	USD \$'000	RMB \$'000	Total \$'000
<u>At 30 June 2009</u>				
<b>Financial assets</b>				
Cash and cash equivalents	34,426	46	-	34,472
Trade and other receivables	39,240	11,672	9,612	60,524
Other financial assets	27	-	-	27
	<u>73,693</u>	<u>11,718</u>	<u>9,612</u>	<u>95,023</u>
<b>Financial liabilities</b>				
Trade and other payables	45,038	-	-	45,038
<b>Currency exposure</b>	<u>28,655</u>	<u>11,718</u>	<u>9,612</u>	<u>49,985</u>
<u>At 30 June 2008</u>				
<b>Financial assets</b>				
Cash and cash equivalents	14,615	43	-	14,658
Trade and other receivables	53,472	-	18,051	71,523
Other financial assets	25	-	-	25
	<u>68,112</u>	<u>43</u>	<u>18,051</u>	<u>86,206</u>
<b>Financial liabilities</b>				
Trade and other payables	30,441	-	-	30,441
<b>Currency exposure</b>	<u>37,671</u>	<u>43</u>	<u>18,051</u>	<u>55,765</u>

## 30. Financial risk management (cont'd)

(a) Market risk (cont'd)(i) *Currency risk* (cont'd)

If the USD, RMB and MYR change against the SGD by 3.0% (2008: 3.0%), 9.0% (2008: 9.0%) and 4.0% (2008: 4.0%) respectively with all other variables including tax rate being held constant, the effects arising from the net financial liability/asset position will be as follows:

	Increase/(decrease)	
	<u>Profit after tax</u>	
	2009	2008
	\$'000	\$'000
<u>The Group</u>		
USD against SGD		
- strengthened	(193)	(163)
- weakened	193	163
RMB against SGD		
- strengthened	718	1,096
- weakened	(718)	(1,096)
MYR against SGD		
- strengthened	(231)	(230)
- weakened	231	230
	<hr/>	<hr/>
<u>The Company</u>		
USD against SGD		
- strengthened	292	1
- weakened	(292)	(1)
RMB against SGD		
- strengthened	718	1,332
- weakened	(718)	(1,332)
	<hr/>	<hr/>

(ii) *Price risk*

The Group is exposed to equity securities price risk from the investments held by the Group which are classified on the consolidated balance sheet as financial assets, available-for-sale. These securities are listed in The People's Republic of China. The Group is not exposed to commodity price risk. Changes in the share price of the quoted investments are monitored on a regular basis.

If prices for equity securities listed in The People's Republic of China change by 50% (2008: 50%) with all other variables including tax rate being held constant, the effects on equity will be:

	Equity	
	2009	2008
	\$'000	\$'000
<u>The Group</u>		
Securities listed in The People's Republic of China		
- increased by	44,793	29,110
- decreased by	(44,793)	(29,110)
	<hr/>	<hr/>

# Notes To The Financial Statements

For the financial year ended 30 June 2009

## 30. Financial risk management (cont'd)

### (a) Market risk (cont'd)

#### (iii) *Cash flow and fair value interest rate risks*

Cash flow interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Fair value interest rate risk is the risk that the fair value of a financial instrument will fluctuate due to changes in market interest rates.

The Group's interest-bearing assets, comprising short-term bank deposits, are denominated mainly in SGD and RMB. These assets are exposed to cash flow interest rate risk.

If the SGD and RMB interest rates increase/decrease by 0.5% (2008: 0.5%) with all other variables including tax rate being held constant, the profit after tax will be higher/lower by \$307,000 (2008: \$240,000) as a result of higher/lower interest income.

The Group's borrowings are not exposed to interest rate risks as the Group has no variable-rate borrowings outstanding as at 30 June 2009.

The Group manages its interest rate exposure by maintaining a prudent mix of borrowings on terms that are favourable to the Group.

The weighted average effective interest rates of total borrowings at the balance sheet date are as follows:

	SGD	2009 USD	MYR	SGD	2008 USD	MYR
<u>The Group</u>						
Bank overdraft	-	-	-	5.75%	-	-
Bank loans	-	-	-	2.38%	4.22%	-
Finance lease	-	-	8.25%	-	-	8.25%

The exposure of current and non-current borrowings of the Group and Company to interest rate risks categorised by the earlier of contractual repricing or maturity dates is as follows:

	Less than <u>6 months</u> \$'000	6 to 12 <u>months</u> \$'000	1 to <u>5 years</u> \$'000	<u>Total</u> \$'000
<u>The Group</u>				
<u>At 30 June 2009</u>				
Total borrowings	17	17	51	85
<u>At 30 June 2008</u>				
Total borrowings	1,475	17	86	1,578

### 30. Financial risk management (cont'd)

#### (b) Credit risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Group. For trade receivables, the Group adopts the policy of dealing only with customers of appropriate credit history, and obtaining sufficient collateral where appropriate to mitigate credit risk. For other financial assets, the Group adopts the policy of dealing only with high credit quality counterparties.

Credit exposure to an individual counterparty is restricted by credit limits that are approved by the respective entity's management and by the Group based on ongoing credit evaluation. The counterparty's payment profile and credit exposure are continuously monitored at the entity level by the respective management. As at 30 June 2009, 86% (2008: 75%) of total trade receivables of the Group are made up of 3 major customers (2008: 5 major customers), of which 3 (2008: 4) are related parties of the Group. Subsequent to the balance sheet date, the Group has received \$17,439,000 of total trade receivables due from related parties of \$19,680,000 as set out in Note 12 of these financial statements.

As the Group and the Company do not hold any collateral, the maximum exposure to credit risk for each class of financial instruments is the carrying amount of that class of financial instruments presented on the balance sheet, except for the corporate guarantees disclosed in Note 29.

The Group's and Company's major classes of financial assets subject to credit risk are bank deposits and trade receivables.

The credit risk for trade receivables based on the information provided to key management is as follows:

	<u>The Group</u>	
	2009	2008
	\$'000	\$'000
<u>By operating segments</u>		
Electronic component distribution	2,825	10,540
Limestone processing	9,318	4,185
Automotive component trading	-	704
Scrap metal trading	10,778	13,605
	<u>22,921</u>	<u>29,034</u>

#### (i) *Financial assets that are neither past due nor impaired*

Bank deposits that are neither past due nor impaired are mainly deposits with reputable banks. Trade receivables that are neither past due nor impaired substantially relate to companies with a good collection track record with the Group.

#### (ii) *Financial assets that are past due and/or impaired*

There is no other class of financial assets that is past due and/or impaired except for trade receivables.

The age analysis of trade receivables past due but not impaired is as follows:

	<u>The Group</u>	
	2009	2008
	\$'000	\$'000
Past due 0 to 6 months	5,444	5,203
Past due over 6 months	9,153	768
	<u>14,597</u>	<u>5,971</u>

# Notes To The Financial Statements

For the financial year ended 30 June 2009

## 30. Financial risk management (cont'd)

### (b) Credit risk (cont'd)

#### (ii) *Financial assets that are past due and/or impaired (cont'd)*

The carrying amount of trade receivables individually determined to be impaired and the movement in the related allowance for impairment are as follows:

	<u>The Group</u>	
	2009 \$'000	2008 \$'000
Gross amount	140	64
Less: Allowance for impairment	(97)	(44)
	<u>43</u>	<u>20</u>
Beginning of financial year	44	8
Allowance utilised	(44)	-
Allowance made	97	36
End of financial year	<u>97</u>	<u>44</u>

The impaired trade receivables arose mainly from sales of goods to customers who are in financial difficulties.

### (c) Liquidity risk

The table below analyses the maturity profile of the Group's and the Company's financial liabilities based on contractual undiscounted cash flows.

	Less than <u>1 year</u> \$'000	Between 1 <u>and 2 years</u> \$'000	Between 2 <u>and 5 years</u> \$'000
<u>The Group</u>			
<b>At 30 June 2009</b>			
Trade and other payables	5,763	-	-
Borrowings	43	43	21
	<u>5,806</u>	<u>43</u>	<u>21</u>
<b>At 30 June 2008</b>			
Trade and other payables	22,641	-	-
Borrowings	1,527	43	65
	<u>24,168</u>	<u>43</u>	<u>65</u>
<u>The Company</u>			
<b>At 30 June 2009</b>			
Trade and other payables	45,038	-	-
<b>At 30 June 2008</b>			
Trade and other payables	30,441	-	-

The Group and the Company manage liquidity risk by maintaining sufficient cash to enable them to meet their normal operating commitments.

### 30. Financial risk management (cont'd)

#### (d) Capital risk

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern and to maintain an optimal capital structure so as to maximize shareholder's value. In order to maintain or achieve an optimal capital structure, the Group regularly reviews the Company's capital structure and make adjustments to reflect economic conditions, business strategies and future commitments. The Group may adjust the amount of dividend payment, return capital to shareholders, issue new shares, buy back issued shares, obtain new borrowings or sell assets to reduce borrowings.

Management monitors capital based on a gearing ratio. The Group's and Company's strategies in monitoring their capital are to maintain gearing ratios not exceeding 20%.

The gearing ratio is calculated as net debt divided by total capital. Net debt is calculated as borrowings plus trade and other payables less cash and cash equivalents. Total capital is calculated as equity plus net debt.

	<u>The Group</u>		<u>The Company</u>	
	2009 \$'000	2008 \$'000	2009 \$'000	2008 \$'000
Net debt	-	-	10,566	15,783
Total equity	<u>192,668</u>	<u>164,299</u>	<u>96,225</u>	<u>101,531</u>
Total capital	<u>192,668</u>	<u>164,299</u>	<u>106,791</u>	<u>117,314</u>
Gearing ratio	-	-	9.9%	13.5%

The Group and the Company are not subject to externally imposed capital requirements for the financial years ended 30 June 2008 and 2009.

### 31. Immediate and ultimate holding corporations

There is no entity which holds more than 50% equity shares or control in the Company. Thus the Company does not have any immediate or ultimate holding corporation as at 30 June 2009 and 30 June 2008.

# Notes To The Financial Statements

For the financial year ended 30 June 2009

## 32. Related party transactions

In addition to the information disclosed elsewhere in the financial statements, the following transactions took place between the Group and related parties at terms agreed between the parties:

### (a) Sales and purchases of goods and services

	<u>The Group</u>	
	2009	2008
	\$'000	\$'000
Sale of goods and services to related parties	24,508	51,011
Purchases from related parties	1,204	1,168
Interest income received/receivable from a related party	822	294
Management fees received from a related party	144	138
Rental income from a related party	75	64
Rental charges paid to a related party	296	294
Consultancy fees paid to directors	56	32
Penalties received from related parties for shortfall on minimum purchase	<u>663</u>	<u>-</u>

Related parties refer to companies which are connected to the Company through certain common directors or through common shareholders.

Outstanding balances at 30 June 2009, arising from sale/purchase of goods and services, are set out in Notes 12 and 20 respectively.

### (b) Key management personnel compensation

Key management personnel compensation is as follows:

	<u>The Group</u>	
	2009	2008
	\$'000	\$'000
Salaries and other short term employee benefits	502	1,054
Employer's contribution to defined contribution plans, including		
- Central Provident Fund	<u>14</u>	<u>12</u>
	<u>516</u>	<u>1,066</u>

Included in the above is total compensation to directors of the Company amounting to \$478,000 (2008: \$568,000). The banding of directors' remuneration is as follows:

	<u>The Company</u>	
	2009	2008
Number of directors in remuneration bands		
- \$250,000 to below \$500,000	-	1
- below \$250,000	<u>7</u>	<u>4</u>
	<u>7</u>	<u>5</u>

## 33. Segment information

(a) Primary reporting format - business segments

	Investment holding/ others \$'000	Electronic component distribution \$'000	Limestone processing \$'000	Scrap metal trading \$'000	Total \$'000
<u>The Group</u> 2009					
<b>Revenue</b>	204	35,520	16,288	9,975	<u>61,987</u>
<b>Segment result</b>	-	(5,420)	2,543	188	(2,689)
Other gains-net					6,540
Unallocated costs					<u>(1,614)</u>
					2,237
Finance expense					<u>(49)</u>
Profit before income tax					2,188
Income tax expense					<u>(1,090)</u>
<b>Total profit</b>					<u>1,098</u>
<b>Segment assets</b>	222	7,318	33,137	10,795	51,472
Financial assets, available-for-sale	98,447	-	-	-	98,447
Unallocated assets					<u>61,786</u>
<b>Consolidated total assets</b>					<u>211,705</u>
<b>Segment liabilities</b>	25	2,359	2,623	206	5,213
Borrowings					85
Current income tax liabilities					2,670
Deferred income tax liabilities					10,519
Unallocated liabilities					<u>550</u>
<b>Consolidated total liabilities</b>					<u>19,037</u>
<b>Other segment items</b>					
Capital expenditure					
- segment	-	24	4,329	-	4,353
- unallocated					<u>6</u>
					<u>4,359</u>
Depreciation					
- segment	-	68	1,360	-	1,428
- unallocated					<u>29</u>
Impairment loss					1,457
- segment	-	903	-	-	<u>903</u>
					<u>2,360</u>

# Notes To The Financial Statements

For the financial year ended 30 June 2009

## 33. Segment information (cont'd)

### (a) Primary reporting format - business segments (cont'd)

	Investment holding/ <u>others</u> \$'000	Electronic component <u>distribution</u> \$'000	Limestone <u>processing</u> \$'000	Automotive component <u>trading</u> \$'000	Scrap metal <u>trading</u> \$'000	<u>Total</u> \$'000
<u>The Group</u>						
2008						
Revenue	1,283	53,268	17,923	-	33,258	<u>105,732</u>
Segment result	1,182	818	2,650	(10)	759	5,399
Other gains-net						1,330
Unallocated costs						<u>(972)</u>
						5,757
Finance expense						<u>(41)</u>
Profit before income tax						5,716
Income tax expense						<u>(967)</u>
<b>Total profit</b>						<u><b>4,749</b></u>
Segment assets	1,400	18,699	25,623	704	14,173	60,599
Assets held-for-sale	21,641	-	-	-	-	21,641
Financial assets, available-for-sale	63,979	882	-	-	-	64,861
Unallocated assets						<u>49,084</u>
<b>Consolidated total assets</b>						<u><b>196,185</b></u>
Segment liabilities	10,760	7,873	2,969	-	549	22,151
Borrowings						1,578
Current income tax liabilities						3,050
Deferred income tax liabilities						4,617
Unallocated liabilities						<u>490</u>
<b>Consolidated total liabilities</b>						<u><b>31,886</b></u>
<b>Other segment items</b>						
Capital expenditure						
- segment	-	172	814	-	-	986
- unallocated						<u>7</u>
						993
Depreciation						
- segment	-	69	1,449	-	-	1,518
- unallocated						<u>117</u>
						<u><b>1,635</b></u>

### 33. Segment information (cont'd)

#### (a) Primary reporting format – business segments (cont'd)

At 30 June 2009, the Group is organised into four main business segments:

- Investment holding/others – investment holding in financial assets, available-for-sale that are involved in the manufacture and marketing of automotive chassis and gearbox components;
- Electronic component distribution – design-in and distribution of semiconductors and related components;
- Limestone processing; and
- Scrap metal trading.

There are no sales or other transactions between the business segments. Unallocated costs represent corporate expenses. Segment assets consist primarily of property, plant and equipment, inventories, receivables and operating cash and exclude deferred income tax assets and short-term bank deposits. Segment liabilities comprise payables, provisions and overdrafts and exclude income tax liabilities and borrowings. Capital expenditures comprise additions to property, plant and equipment.

#### (b) Secondary reporting format - geographical segments

The Group's four business segments operate in eight geographical areas:

The People's Republic of China	- the main activities are investment holding in financial assets, available-for-sale that are involved in the manufacture and marketing of automotive chassis and gearbox components;
Malaysia	- the main activities are electronic component distribution, scrap metal trading and limestone processing;
Singapore	- the main activity is electronic component distribution;
United States of America	- the main activity is electronic component distribution;
India	- the main activity is electronic component distribution;
Indonesia	- the main activity is electronic component distribution;
Thailand	- the main activity is electronic component distribution; and
Other countries	- the main activity is electronic component distribution.

For the financial year ended 30 June 2009, with the exception of The People's Republic of China, Singapore, Malaysia and the United States of America, no other individual country contributed more than 10% of consolidated revenue or assets. Sales are based on the country in which the customer is located. Total assets and capital expenditure are shown by geographical area where the assets are located.

# Notes To The Financial Statements

For the financial year ended 30 June 2009

## 33. Segment information (cont'd)

### (b) Secondary reporting format - geographical segments (cont'd)

	Total		Total		Total consolidated	
	<u>consolidated sales</u>		<u>consolidated assets</u>		<u>capital expenditure</u>	
	2009	2008	2009	2008	2009	2008
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
The People's Republic of China	1,019	2,318	125,624	119,710	-	-
Singapore	7,457	13,117	52,321	35,146	28	168
United States of America	8,897	8,230	-	-	-	-
India	4,817	9,321	597	1,363	2	11
Malaysia	30,627	57,447	33,163	39,966	4,329	814
Indonesia	5,886	10,365	-	-	-	-
Thailand	1,350	2,686	-	-	-	-
Other countries	1,934	2,248	-	-	-	-
	<b>61,987</b>	<b>105,732</b>	<b>211,705</b>	<b>196,185</b>	<b>4,359</b>	<b>993</b>

## 34. Events occurring after balance sheet date

Subsequent to the balance sheet date, the Group disposed of 24.89 million shares, representing 1.93% of the issued share capital of Anhui Jianghuai Automobile Co., Ltd ("AHJH"), for a cash consideration of approximately \$39.69 million (RMB 189.46 million). AHJH is classified as financial asset, available-for-sale at the balance sheet date. A gain on disposal of approximately \$25.34 million will be recognised in the Group's financial statements for the financial year ending 30 June 2010. The Group will continue its efforts to dispose of its remaining 54.49 million shares in AHJH in the financial year ending 30 June 2010.

## 35. New or revised accounting standards and interpretations

Certain new standards, amendments and interpretations to existing standards have been published and are mandatory for the Group's accounting periods beginning on or after 1 July 2009 or later periods and which the Group has not early adopted. The Group's assessment of the impact of adopting those standards, amendments and interpretations that are relevant to the Group is set out below:

### (a) FRS 1(R) – Presentation of Financial Statements (effective for annual periods beginning on or after 1 January 2009)

The revised standard requires:

- All changes in equity arising from transactions with owners in their capacity as owners to be presented separately from components of comprehensive income;
- Components of comprehensive income not to be included in statement of changes in equity;
- Items of income and expenses and components of other comprehensive income to be presented either in a single statement of comprehensive income with subtotals, or in two separate statements (a separate statement of profit and loss followed by a statement of comprehensive income);
- Presentation of restated balance sheet as at the beginning of the comparative period when entities make restatements or reclassifications of comparative information.

The revisions also include changes in the titles of some of the financial statements primary statements.

The Group will apply the revised standard from 1 July 2009 and provide comparative information that conforms to the requirements of the revised standard. The key impact of the application of the revised standard is the presentation of an additional primary statement, that is, the statement of comprehensive income.

35. **New or revised accounting standards and interpretations (cont'd)**

(b) FRS 108 – Operating Segments (effective for annual periods beginning on or after 1 January 2009)

FRS 108 supersedes FRS 14 – Segment Reporting and requires the Group to report the financial performance of its operating segments based on the information used internally by management for evaluating segment performance and deciding on allocation of resources. Such information may be different from the information included in the financial statements, and the basis of its preparation and reconciliation to the amounts recognised in the financial statements shall be disclosed.

The Group will apply FRS 108 from 1 July 2009 and provide comparative information that conforms to the requirements of FRS 108. The Group expects that the new operating segments would not be significantly different from business segments currently disclosed.

(c) Revised FRS 23 – Borrowing Costs (effective for annual periods beginning on or after 1 January 2009)

The revised standard removes the option to recognise immediately as an expense borrowing costs that are attributable to qualifying assets, except for those borrowing costs on qualifying assets that are measured at fair value or inventories that are manufactured or produced in large quantities on a repetitive basis.

The Group will apply the revised FRS 23 from 1 July 2009 and the revised standard is not expected to have any material impact to the Group.

36. **Authorisation of financial statements**

These financial statements were authorised for issue in accordance with a resolution of the Board of Directors of Lion Asiapac Limited on 28 September 2009.

# Shareholding Statistics

As at 15 September 2009

Issued and Fully Paid-up Capital	:	S\$47,486,565.40
No. of Shares Issued	:	405,487,724
Class of Shares	:	Ordinary Shares
Voting Rights	:	One (1) Vote per share
No. of Treasury Shares Held	:	Nil

Size of Shareholdings	No. of Shareholders	% of Shareholders	No. of Shares	% of Shares
1 - 999	0	0.00	0	0.00
1,000 - 10,000	2,540	61.84	15,470,778	3.82
10,001 - 1,000,000	1,542	37.55	79,964,666	19.72
1,000,001 & Above	25	0.61	310,052,280	76.46
<b>Total</b>	<b>4,107</b>	<b>100.00</b>	<b>405,487,724</b>	<b>100.00</b>

## TWENTY LARGEST SHAREHOLDERS

Name of Shareholders	No. of Shares	% of Shares
UOB Kay Hian Pte Ltd	154,437,644	38.09
Omali Corporation Sdn Bhd	121,562,760	29.98
Andar Investment Pte Ltd	8,853,876	2.18
Phillip Securities Pte Ltd	3,200,000	0.79
OCBC Securities Private Ltd	2,936,000	0.72
CIMB-GK Securities Pte Ltd	2,780,000	0.69
DBS Vickers Securities (S) Pte Ltd	2,427,000	0.60
United Overseas Bank Nominees Pte Ltd	2,248,000	0.55
Boey Yin Sum	1,729,000	0.43
Cheong Soh Chin Julie	1,600,000	0.39
Tan Boon Kay	1,600,000	0.39
DBS Nominees Pte Ltd	1,592,000	0.39
Kim Eng Securities Pte Ltd	1,478,000	0.36
Way Company Pte Ltd	1,330,000	0.33
Boon Kia Hak Martin (Wen Jiahe Martin)	1,178,000	0.29
Low Song Kim	1,100,000	0.27
Guo Wei Ping	976,000	0.24
Hoo Len Yuh	975,000	0.24
Wenzhou Clan Association of Singapore	920,000	0.23
Citibank Nominees S'pore Pte Ltd	904,000	0.22
<b>Total</b>	<b>313,827,280</b>	<b>77.38</b>

# Shareholding Statistics

As at 15 September 2009

## SUBSTANTIAL SHAREHOLDERS

(as shown in the Register of Substantial Shareholders)

Name of Substantial Shareholder	Number of Shares		Total Percentage Interest (%)
	Direct Interest	Deemed Interest*	
Omali Corporation Sdn. Bhd. <sup>(1)</sup>	121,562,760	-	29.98
Bright Steel Sdn. Bhd. <sup>(2)</sup>	-	121,562,760	29.98
Total Triumph Investments Limited <sup>(2)</sup>	-	121,562,760	29.98
Teraju Varia Sdn Bhd <sup>(3)</sup>	-	121,562,760	29.98
Excel Step Investments Limited <sup>(3)</sup>	-	121,562,760	29.98
AMB Venture Sdn. Bhd. <sup>(4)</sup>	148,750,644	-	36.68
Silverstone Corporation Berhad <sup>(5)</sup>	-	148,750,644	36.68
Lion Forest Industries Berhad <sup>(5)</sup>	-	148,750,644	36.68
Amsteel Mills Sdn Bhd <sup>(5)</sup>	-	148,750,644	36.68
Steelcorp Sdn Bhd <sup>(5)</sup>	-	148,750,644	36.68
LLB Steel Industries Sdn Bhd <sup>(5)</sup>	-	148,750,644	36.68
LLB Nominees Sdn Bhd <sup>(5)</sup>	-	148,750,644	36.68
Lion Corporation Berhad <sup>(6)</sup>	-	270,313,404	66.66
Lion Diversified Holdings Berhad <sup>(7)</sup>	-	270,313,404	66.66
Lion Industries Corporation Berhad <sup>(8)</sup>	-	270,313,404	66.66
Tan Sri Cheng Heng Jem <sup>(9)</sup>	-	279,167,280	68.84

### Notes:

\* Deemed interests pursuant to Section 7 of the Companies Act, Cap. 50.

- (1) Omali Corporation Sdn. Bhd. ("Omali") is the beneficial and registered owner of 121,562,760 shares.
- (2) Bright Steel Sdn. Bhd. and Total Triumph Investments Limited are deemed interested in the 121,562,760 shares held by Omali.
- (3) Excel Step Investments Limited and Teraju Varia Sdn Bhd are deemed interested in the 121,562,760 shares held by Omali by virtue of their interests in Lion Corporation Berhad ("LCB").
- (4) AMB Venture Sdn. Bhd. ("AMB") is the beneficial owner of 148,750,644 shares registered under UOB Kay Hian Pte Ltd.
- (5) Silverstone Corporation Berhad, Lion Forest Industries Berhad, Amsteel Mills Sdn Bhd, Steelcorp Sdn Bhd, LLB Steel Industries Sdn Bhd and LLB Nominees Sdn Bhd are deemed interested in the 148,750,644 shares held by AMB.
- (6) Lion Corporation Berhad ("LCB") is deemed interested in (i) the 121,562,760 shares held by Omali as it is the ultimate holding company of Omali and (ii) the 148,750,644 shares held by AMB by virtue of its interest in Lion Industries Corporation Berhad ("LICB").
- (7) Lion Diversified Holding Berhad ("LDHB") is deemed interested in (i) the 121,562,760 shares held by Omali and (ii) the 148,750,644 shares held by AMB, by virtue of its interest in LCB.
- (8) LICB is deemed interested in (i) the 148,750,644 shares held by AMB as it is the ultimate holding company of AMB and (ii) the 121,562,760 shares held by Omali by virtue of its interest in LDHB.
- (9) Tan Sri Cheng Heng Jem is deemed interested in the 8,853,876 shares held by Andar Investment Pte Ltd. He is also deemed interest in (i) the 148,750,644 shares held by AMB and (ii) the 121,562,760 shares held by Omali, by virtue of his interest in LDHB.

## SHAREHOLDING IN THE HANDS OF PUBLIC

The percentage of shareholding in the hands of public was approximately 31.15% and hence the Company has complied with Rule 723 of the SGX-ST Listing Manual which states that an issuer must ensure that at least 10% of its listed securities is at all time held by the public.

# Notice Of 39th Annual General Meeting

NOTICE IS HEREBY GIVEN THAT the 39th Annual General Meeting of Lion Asiapac Limited (the “Company”) will be held at The Conference Room, 10 Arumugam Road #10-00 Lion Building A Singapore 409957 on Friday, 23 October 2009 at 11:00 a.m. to transact the following business:

## AS ORDINARY BUSINESS

1. To receive and adopt the Audited Accounts and Report of the Directors and Auditors of the Company for the year ended 30 June 2009.
2. To declare a first and final dividend of 1.0 cent per ordinary share (tax-exempt one-tier) for the year ended 30 June 2009.
3. To consider and, if thought fit, to pass the following resolutions under Section 153(6) of the Companies Act, Cap. 50:

- (a) “That pursuant to Section 153(6) of the Companies Act, Cap. 50, Mr Othman Wok be and is hereby re-elected as a Director of the Company to hold office until the conclusion of the next Annual General Meeting of the Company.”

*(Note: Mr Othman Wok, if re-elected, will remain as Chairman of the Audit Committee, Nominating Committee and Remuneration Committee and will be considered an independent Director.)*

- (b) “That pursuant to Section 153(6) of the Companies Act, Cap. 50, Mr Ying Yoke Kwai be and is hereby re-elected as a Director of the Company to hold office until the conclusion of the next Annual General Meeting of the Company.”

*(Note: Mr Ying Yoke Kwai, if re-elected, will remain as a member of the Audit Committee, Nominating Committee and Remuneration Committee and will be considered an independent Director.)*

To record the retirement of Mr Cheng Yong Kwang, a Director retiring pursuant to Article 91 of the Company’s Articles of Association, who has decided not to seek re-election.

4. To approve the payment of S\$148,334/- as Directors’ fees for the year ended 30 June 2009.
5. To re-appoint Messrs PricewaterhouseCoopers LLP as Auditors of the Company and to authorise the Directors to fix their remuneration.

## AS SPECIAL BUSINESS

### 6. General Mandate to Directors to Issue Shares and Convertible Securities

To consider and, if thought fit, to pass, with or without amendments, the following resolution as Ordinary Resolution:

“That pursuant to Section 161 of the Companies Act, Chapter 50 and Article 8(B) of the Company’s Articles of Association, authority be and is hereby given to the Directors of the Company to:

- (a)
  - (i) issue shares in the capital of the Company (whether by way of rights, bonus or otherwise); or
  - (ii) make or grant offers, agreements or options (collectively, “Instruments”) that might or would require shares to be issued, including but not limited to the creation and issue of (as well as adjustments to) warrants, debentures or other instruments convertible into shares;

at any time and upon such terms and conditions and for such purposes and to such persons as the Directors may in their absolute discretion deem fit; and

- (b) (notwithstanding that the authority conferred by this Ordinary Resolution may have ceased to be in force) issue shares in pursuance of any Instrument made or granted by the Directors while this Ordinary Resolution is in force,

Provided That:

- (1) the aggregate number of shares to be issued pursuant to such authority (including shares to be issued in pursuance of Instruments made or granted pursuant to this Ordinary Resolution) does not exceed 50% of the total number of issued shares excluding treasury shares in the capital of the Company for the time being (as determined in accordance with sub paragraph (2) below), of which the aggregate number of shares to be issued other than on a pro rata basis to shareholders of the Company does not exceed 20% of the total number of issued shares excluding treasury shares in the capital of the Company for the time being (as determined in accordance with sub-paragraph (2) below);
- (2) for the purpose of determining the aggregate number of shares that may be issued under sub-paragraph (1) above, the total number of issued shares excluding treasury shares shall be based on the total number of issued shares excluding treasury shares in the capital of the Company at the time that this Ordinary Resolution is passed, after adjusting for:
  - (i) new shares arising from the conversion or exercise of convertible securities;
  - (ii) new shares arising from exercising share options or vesting of share awards outstanding or subsisting at the time that this Ordinary Resolution is passed; and
  - (iii) any subsequent bonus issue, consolidation or subdivision of shares;
- (3) in exercising the authority conferred by this Ordinary Resolution, the Company shall comply with the provisions of the listing rules of the Singapore Exchange Securities Trading Limited (“SGX-ST”) for the time being in force (unless such compliance is waived by the SGX-ST) and the Articles of Association for the time being of the Company; and
- (4) (unless previously revoked or varied by the Company in general meeting) the authority conferred by this Ordinary Resolution to issue shares shall continue in force until the conclusion of the next Annual General Meeting of the Company or the date by which such Annual General Meeting is required by law to be held (whichever is the earlier).”

**7. Authority for the Directors to Offer and Grant Options and Issue Shares pursuant to the LAP Share Option Scheme 2000**

To consider and, if thought fit, to pass, with or without amendments, the following resolution as Ordinary Resolution:

“That the Directors of the Company be and are hereby authorised to offer and grant Options in accordance with the provisions of the LAP Share Option Scheme 2000 approved by the Company on 20 September 2000 (the “Scheme 2000”) and pursuant to Section 161 of the Companies Act, Chapter 50 to allot and issue from time to time such number of shares in the capital of the Company (the “Shares”) as may be required to be issued pursuant to the exercise of the Options under the Scheme 2000 (notwithstanding that the authority conferred by this Ordinary Resolution may have ceased to be in force) provided always that the aggregate number of Shares to be issued pursuant to the Scheme 2000 shall not exceed 10% of the total number of issued shares excluding treasury shares in the capital of the Company from time to time.”

**8. Renewal of the General Mandate for Interested Person Transactions**

To consider and, if thought fit, to pass, with or without amendments, the following resolution as Ordinary Resolution:

“That for the purpose of Chapter 9 of the Listing Manual of the SGX-ST:

- (a) approval be and is hereby given for the Company, its subsidiaries and associated companies or any of them to enter into any of the transactions falling within the categories of Interested Person Transactions as described in pages 18 to 19 of this Annual Report, with any party who is of the class or classes of Interested Persons described in page 18 of this Annual Report, provided that such transactions are made on normal commercial terms, are not prejudicial to the interests of the Company and its minority Shareholders, and are in accordance with the review procedures for Interested Person Transactions as described in pages 19 to 23 of this Annual Report (the “IPT Mandate”);
- (b) the IPT Mandate shall, unless revoked or varied by the Company in a general meeting, continue to be in force until the conclusion of the next Annual General Meeting of the Company; and

# Notice Of 39th Annual General Meeting

- (c) the Directors of the Company and each of them be and are hereby authorised to do all such acts and things (including executing all such documents as may be required) as they or he may consider expedient or necessary or in the interests of the Company to give effect to the IPT Mandate and/or this Ordinary Resolution.”

9. To transact such other ordinary business as can be transacted at an Annual General Meeting of the Company.

By Order of the Board

Tan Yen Hui  
Company Secretary

Singapore, 7 October 2009

## Statement pursuant to Article 54(A) of the Articles of Association of the Company:

The effect of the resolutions under the heading “Special Business” in the Notice of Annual General Meeting is as follows:

- (a) The Ordinary Resolution proposed in item 6 above, if passed, will empower the Directors of the Company to issue shares and convertible securities in the Company up to and not exceeding in aggregate 50% of the total number of issued shares excluding treasury shares in the capital of the Company of which the issue of shares and convertible securities other than on a pro-rata basis shall not exceed 20% of the total number of issued shares excluding treasury shares in the capital of the Company, for such purposes as they consider would be in the interest of the Company. The percentage of total number of issued shares excluding treasury shares shall be based on the total number of issued shares excluding treasury shares in the capital of the Company at the time this resolution is passed, after adjusting for new shares arising from the conversion or exercise of convertible securities, or from exercising share options or vesting of share awards which are outstanding or subsisting at the time this resolution is passed, and any subsequent bonus issue, consolidation or subdivision of shares. This authority will, unless revoked or varied by the Company at a general meeting, expire at the next Annual General Meeting of the Company or the expiration of the period within which the next Annual General Meeting is required by law to be held, whichever is the earlier.
- (b) The Ordinary Resolution proposed in item 7 above, if passed, will empower the Directors of the Company to offer and grant options under the Scheme 2000 and to allot and issue shares in the capital of the Company pursuant to the exercise of the options under the Scheme 2000.
- (c) The Ordinary Resolution proposed in item 8 above, if passed, will renew the IPT Mandate and allow the Company, its subsidiaries and associated companies or any of them to enter into certain interested person transactions as described in pages 18 and 19 of this Annual Report, and will empower the Directors to do all acts necessary to give effect to the IPT Mandate. This authority will, unless revoked or varied by the Company at a general meeting, expire at the next Annual General Meeting of the Company or the expiration of the period within which the next Annual General Meeting is required by law to be held, whichever is the earlier.

## Notes:

A member entitled to attend and vote at the meeting is entitled to appoint not more than two proxies to attend at the same meeting. Where a member appoints more than one proxy, he shall specify the proportion of his shareholding to be represented by each proxy. A proxy need not be a member of the Company.

The instrument appointing a proxy or proxies must be deposited at the Registered Office of the Company at 10 Arumugam Road #10-00 Lion Building A Singapore 409957 not less than 48 hours before the time appointed for holding the meeting.

**NOTICE OF BOOKS CLOSURE DATE AND DIVIDEND PAYMENT DATE**

**NOTICE IS HEREBY GIVEN THAT** the Share Transfer Books and Register of Members of the Company will be closed on 30 October 2009, for the purpose of determining shareholders' entitlements to the proposed first and final dividend of 1.0 cent per ordinary share (tax-exempt one-tier) for the financial year ended 30 June 2009.

Duly completed registrable transfers received by the Company's Share Registrar, B.A.C.S. Private Limited at 63 Cantonment Road Singapore 089758 up to 5:00 p.m. on 29 October 2009 will be registered before entitlements to the proposed dividend are determined. Members whose Securities Accounts with The Central Depository (Pte) Limited are credited with shares at 5:00 p.m. on 29 October 2009 will be entitled to the proposed dividend.

The proposed dividend, if approved by shareholders at the 39th Annual General Meeting to be held on 23 October 2009, will be paid on 13 November 2009.



# Proxy Form

## LION ASIAPAC LIMITED

(Co. Reg. No. 196800586R)

(Incorporated in the Republic of Singapore)

### IMPORTANT: FOR CPF INVESTORS ONLY

1. This Annual Report is forwarded to you at the request of your CPF Approved Nominees and is sent solely for YOUR INFORMATION ONLY.
2. This Proxy Form is not valid for use by CPF Investors and shall be ineffective for all intents and purposes if used or purported to be used by them.

I/We, \_\_\_\_\_ (Name)

of \_\_\_\_\_ (Address)  
being a member(s) of LION ASIAPAC LIMITED (the "Company"), hereby appoint:

Name	Address	NRIC/ Passport Number	Proportion of Shareholdings (%)
and/or (delete as appropriate)			

or failing him/her, the Chairman of the Meeting as my/our proxy/proxies to attend and vote on my/our behalf and, if necessary, to demand a poll, at the 39th Annual General Meeting of the Company to be held at The Conference Room, 10 Arumugam Road #10-00 Lion Building A Singapore 409957 on Friday, 23 October 2009 at 11:00 am and at any adjournment thereof in the following manner.

(Please indicate with an "X" in the spaces provided whether you wish your vote(s) to be cast for or against the Resolutions as set out in the Notice of Annual General Meeting. In the absence of specific direction, the proxy/proxies will vote or abstain as he/they may think fit, as he/they will on any other matter arising at the Annual General Meeting).

No.	Resolutions	For	Against
	<b>Ordinary Business</b>		
1.	Adoption of Directors' Report, Accounts and Auditors' Report for the year ended 30 June 2009		
2.	Declaration of a first and final dividend of 1.0 cent per share (tax-exempt one-tier)		
3(a)	Re-election of Mr Othman Wok as Director pursuant to Section 153(6) of the Companies Act, Cap. 50		
3(b)	Re-election of Mr Ying Yoke Kwai as Director pursuant to Section 153(6) of the Companies Act, Cap. 50		
4.	Approval of payment of Directors' fees		
5.	Re-appointment of Messrs PricewaterhouseCoopers LLP as Auditors		
	<b>Special Business</b>		
6.	General Mandate to Directors to issue shares and convertible securities		
7.	Authority for the Directors to offer and grant options and issue shares pursuant to the Scheme 2000		
8.	Renewal of the General Mandate for Interested Person Transactions		

Dated this \_\_\_\_\_ day of October, 2009.

\_\_\_\_\_  
Signature(s) or Common Seal of Member(s)

Total No. of Shares in:	No. of Shares
1) CDP Register	
2) Register of Members	

IMPORTANT: Please read notes overleaf.

**NOTES:**

1. Please insert the total number of shares held by you. If you have shares entered against your name in the Depository Register (as defined in Section 130A of the Companies Act, Chapter 50 of Singapore) you should insert that number of shares. If you have shares registered in your name in the Register of Members, you should insert that number of shares. If you have shares entered against your name in the Depository Register and shares registered in your name in the Register of Members, you should insert the aggregate number of shares entered against your name in the Depository Register and registered in your name in the Register of Members. If no number is inserted, the instrument appointing a proxy/proxies shall be deemed to relate to the entire number of shares registered in your name in the Depository Register and the Register of Members.
2. A member of the Company entitled to attend and vote at the Annual General Meeting is entitled to appoint not more than two proxies to attend and vote in his stead and such proxy or proxies need not be a member of the Company.
3. Where a member of the Company appoints more than one proxy, the appointments shall be invalid unless he specifies the proportion of his holding (expressed as a percentage of the whole) to be represented by each proxy.
4. The instrument appointing a proxy or proxies must be deposited at the Company's registered office at 10 Arumugam Road #10-00, Lion Building A, Singapore 409957 not less than 48 hours before the time appointed for the Annual General Meeting.
5. The instrument appointing a proxy or proxies must be under the hand of the appointor or his attorney duly authorised in writing. Where the instrument appointing a proxy or proxies is executed by a corporation, it must be executed either under its common seal or under the hand of its attorney or an officer duly authorised.
6. A corporation which is a member of the Company may authorise by resolution of its directors or other governing body such person as it thinks fit to act as its representative at the Annual General Meeting, in accordance with its Articles of Association and Section 179 of the Companies Act, Cap. 50.

**GENERAL:**

The Company shall be entitled to reject the instrument appointing a proxy or proxies if it is incomplete, improperly completed, illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument appointing a proxy or proxies. In addition, in the case of ordinary shares entered in the Depository Register, the Company may reject any instrument appointing a proxy or proxies lodged if the member of the Company, being the appointor, is not shown to have ordinary shares entered against his name in the Depository Register as at 48 hours before the time appointed for holding the Annual General Meeting, as certified by The Central Depository (Pte) Limited to the Company.



**LION ASIAPAC LIMITED**

(Co. Reg. No. 196800586R)

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